# RISK ASSESSMENT FISCAL YEAR 2005-2006

# **PROJECT REPORT**

Audit Control Number: 06-11 August 17, 2006



Issued: August 17, 2006

LOUISIANA DEPARTMENT OF EDUCATION BUREAU OF INTERNAL AUDIT Baton Rouge, LA

#### **NOTICE**

Under provisions of state law, this report is a public document. A copy of this report has been submitted to the Superintendent of Education, members of the Board of Elementary and Secondary Education, and other officials as appropriate or required by law. A copy of this report has been made available for public inspection in the Bureau of Internal Audit at the Louisiana State Department of Education.



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August 17, 2006

Board of Elementary and Secondary Education Cecil J. Picard, Superintendent of Education Louisiana Department of Education

Enclosed is our risk assessment of the Department's programs for fiscal year 2005-2006. This project was undertaken to update our prior risk assessment which was performed in FY2000 and develop a long-term audit plan for the Department.

Respectfully submitted,

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Dudley J. Garidel, Jr. Director of Internal Audit

DJGJr:JAR:TDP

Enclosure

Distribution:

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# **EXECUTIVE SUMMARY**

This document contains an audit risk assessment for the Louisiana Department of Education (SDE). The main objective of assessing risk exposure is to identify those areas considered essential to SDE operations when developing an audit plan and reasonably ensuring activities with the greatest risk are audited. The risk assessment strengthens the audit planning and scheduling process; however, it is not intended to replace professional judgment, but, rather to supplement it.

The risk assessment and audit planning process consists of the following four basic steps:

- 1. Develop a method to identify departmental functions and programs.
- 2. Identify potential audit areas.
- 3. Assess risk and rank audit areas in order of priority.
- 4. Select audits for the annual audit plan.

We developed a list of SDE functions/programs by reviewing the department's organizational chart structure and interviewing management. Specifically, potential audit areas were identified through interviews conducted with Deputies, Assistants Superintendent, and Division Directors. Surveys on the significance and ranking of risk factors were completed by Deputies, Assistants Superintendent, and BESE members. Additionally, questionnaires to evaluate the impact of risk factors upon each function were completed by Division Directors. All potential audit areas were weighted based on the averages from survey of risk factors and the questionnaire responses, which considered the results of prior audits, as applicable, and the control environment in which the processes reside.

We then ranked the potential audit areas in descending order from highest to lowest final risk scores. These rankings will be a primary, although not the sole, source from which we develop our annual audit plan. Although it is desirable for any audit plan to be risk-based, the reality is a number of factors, such as potential fraud or compliance considerations, might cause an annual audit plan to contain audits or projects taken out of order or not contained in these rankings. Completing this cycle of audits within a five-year timeframe will depend upon a number of factors such as staffing and special projects.

# **DESCRIPTION of RISK FACTORS**

Each of the following factors was given to senior management to rate relative importance (see Weighting of Survey Risk Factors table on page 4).

#### **Quality of Automated Controls**

Automated controls are computerized actions implemented by management to enhance the likelihood established objectives and goals will be achieved. The evaluation of automated controls in a particular area of activity must address the requirements of this definition. The objectives of this evaluation are to determine whether: a) a system of automated controls exists; b) the system is operating effectively; and c) the system of controls is adequate.

#### **Quality of Manual Controls**

Manual controls are noncomputerized, paper based systems or procedures implemented by management to enhance the likelihood established objectives and goals will be achieved. The objectives of this evaluation are to determine whether: a) a system of written or implied procedures exists; b) the system is operating effectively; and c) the system of controls is adequate.

#### **Financial Analysis**

The amount of funds flowing through an entity, department, or division, and the related accounts. This evaluation includes the actual annual budget and/or the amount of federal funds received. It also considers the possible impact a diversion or misapplication of funds may have on the Department.

#### **Security of Assets**

The determination of the liquidity of the assets and the extent these assets are safeguarded. The significance of the assets involved relative to identification of assets and the controls of the unit to secure these assets are considered.

#### **Public Disclosure Implications**

The potential public relations impact if an error is made or if confidential, sensitive information is made public. The types of issues addressed include formal policy, confidentiality of information, and external factors such as reporting requirements, political changes, and regulations.

#### **Complexity of Operations**

A measure of the complexity of an activity with regard to the number of techniques or procedures necessary to complete a process and the number of different data systems or departments with which the activity must interface. Complexity can increase both the probability of error and resources needed to monitor the system.

#### Management

The ability and experience of management to ensure the effectiveness, efficiency, and continuation of unit operations. This evaluation involves review of management procedures for the assurance of work performance, employee responsibilities, and continuity of operations.

#### **Results and Time Since Last Audit**

Prior audit results and the length of time since the last audit. The observations and related recommendations from previous audits must be evaluated based on their importance to the overall activity. In general, risk increases as the time since the last audit increases.

#### Changes in Systems, Processes, or Procedures

A recent change in system, process, or procedure may invalidate past performance or past audit results as measures of internal control. A change may also bring about new responsibilities, pressures, expectations, etc., which may increase risk. Conversion from a manual to computerized process is an example of this type of change.

### Weighting of Survey Risk Factors (Maximum to Minimum Risk)

			Mana	gemen	t Surv	ey Res	ponses			Average of	Audit	Total	
										Management	Director	Average	Final
										Rankings	Ranking	Ranking	Ranking
Risk Factors	1	2	3	4	5	6	7	8	9	(J)	( <b>K</b> )	(J+K / 2)	
Management	8	4	6	4	8	3	9	9	7	6.44	9	7.72	9
Public Disclosure Implications	9	2	9	2	5	4	3	5	3	4.67	8	6.33	8
Complexity of Operations	5	5	4	3	7	8	8	6	2	5.33	7	6.17	7
Quality of Automated Controls	3	7	7	6	9	6	6	1	6	5.67	5	5.33	6
Quality of Manual Controls	2	8	5	7	6	5	7	7	5	5.78	4	4.89	5
Security of Assets	4	6	8	9	3	7	5	4	8	6.00	3	4.50	4
Changes in Systems, Processes, or Procedures	7	3	1	1	2	1	1	8	1	2.78	6	4.39	3
Financial Analysis	1	9	3	5	4	9	4	2	9	5.11	1	3.06	2
Results and Time Since Last Audit	6	1	2	8	1	2	2	3	4	3.22	2	2.61	1

	Management Key
1. D	eputy Superintendent of Education
2. D	eputy Superintendent of Management & Finance
3. D	eputy Undersecretary
4. A	ssistant Superintendent (Office of School and Community Support)
5. A	ssistant Superintendent (Office of Quality Educators)
6. A	ssistant Superintendent (Office of Student and School Performance)
7. Sp	pecial School District State Director
8. B	ESE Executive Director
9. B	ESE Finance/Audit Review Committee Chairman

Note: The State Superintendent of Education deferred his rankings to the Deputies Superintendent; therefore, responses from nine members of Executive Management are shown instead of ten as documented in the previous risk assessment.

AUDIT AREA	SECTION / DIVISION	Audit Value	Automated Controls	Manual Controls	Financial Analysis	Security of Assets	Public Disclosure	Complexity of Operations	Mgmt.	Last Audit	System Change	Final Risk Score
Voyager Literacy Initiative	School Support / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 20 100	2 2 4	4 21 84	8 12 96	7 4 28	9 21 189	1 20 20	3 2 6	14.37778
School Climate Score	Coordinated School Health / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 20 100	2 2 4	4 21 84	8 13 104	7 4 28	9 18 162	1 20 20	3 3 9	14.02222
Positive Behavior Support	Coordinated School Health / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 20 100	2 2 4	4 21 84	8 13 104	7 4 28	9 18 162	1 20 20	3 3 9	14.02222
Administration	Educational Improvement and Assistance	Significant Ranking Descriptive Value Extended Value	6 16 96	5 16 80	2 7 14	4 7 28	8 19 152	7 9 63	9 15 135		3 8 24	13.37778
Accountability Analysis	Standards Assessments and Accountability	Significant Ranking Descriptive Value Extended Value	6 12 72	5 12 60	2 8 16	4 11 44	8 11 88	7 9 63	9 18 162	1 20 20	3 7 21	12.13333
Curriculum Access	Educational Improvement and Assistance	Significant Ranking Descriptive Value Extended Value	6 8 48	5 16 80	2 7 14	4 12 48	8 8 64	7 8 56	9 19 171	1 20 20	3 7 21	11.60000
Accountability Policy and Research	Standards, Assessments and Accountability	Significant Ranking Descriptive Value Extended Value	6 12 72	5 12 60	2 8 16	4 11 44	8 11 88	7 4 28	9 18 162	1 20 20	3 8 24	11.42222
Specialized Services - Transportation	Ancillary Resources / Educational Improvement and Assistance	Significant Ranking Descriptive Value Extended Value	6 16 96	5 20 100	2 2 4	4 13 52	8 12 96	7 5 35	9 11 99	1 20 20	3 4 12	11.42222
Budgeting - MFP Administration	Education Finance	Significant Ranking Descriptive Value Extended Value	6 20 120	5 8 40	2 6 12	4 9 36	8 14 112	7 4 28	9 11 99	1 20 20	3 4 12	10.64444
School Renovation and Idea B Grant Closeout	School Support / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 8 16	4 10 40	8 12 96	7 4 28	9 14 126	1 20 20	3 4 12	10.62222
TANF - Afterschool for All	School Support / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 7 14	4 10 40	8 12 96	7 4 28	9 14 126		3 4 12	10.57778
Project Serve	Coordinated School Health / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 7 14	4 10 40	8 12 96	7 4 28	9 14 126	1 20 20	3 4 12	10.57778

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AUDIT AREA	SECTION / DIVISION	Audit Value	Automated Controls	Manual Controls	Financial Analysis	Security of Assets	Public Disclosure	Complexity of Operations	Mgmt.	Last Audit	System Change	Final Risk Score
Rural Education and Achievement Program (REAP)	and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 7 14	4 10 40	8 12 96	7 4 28	9 14 126	1 20 20	3 4 12	10.57778
21st Century	School Support / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 6 12	4 10 40	8 12 96	7 4 28	9 14 126	20	3 4 12	10.53333
Supplemental Education Services (SES)	School Support / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 5 10	4 10 40	8 12 96	7 4 28	9 14 126	20	3 4 12	10.48889
LA CHIP		Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 4 8	4 10 40	8 12 96	7 4 28	9 14 126	20	3 4 12	10.44444
HIV-AIDS Cooperative Agreement	Coordinated School Health /	Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 3	4 10 40	8 12 96	7 4 28	9 14 126	1 20	3 4 12	10.40000
Nutrition Education and Training (NET)	Coordinated School Health / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 20 120	5 4 20	2 3 6	4 10 40	8 12 96	7 4 28	9 14 126	20	3 4 12	10.40000
Administration		Significant Ranking Descriptive Value Extended Value	6 8 48	5 12 60	2 8	4 8 32	8 15 120	7 8 56	9 11 99	1 9	3 7 21	10.24444
Professional Accountability	Professional Development	Significant Ranking Descriptive Value Extended Value	6 12 72	5 8 40	2 3 6	4 8 32	8 12 96	7 8 56	9 11 99	20	3 6 18	9.75556
Assessment Development	Standards Assessments &	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 8 16	4 8 32	8 15 120	7 9 63	9 15 135	20	3 2 6	9.68889
Assessment Administration	Standards, Assessments, & Accountability	Significant Ranking Descriptive Value Extended Value	6 4 24	5 8 40	2 8 16	4 8 32	8 12 96	7 9 63	9 15 135	20	3 2 6	9.60000
Regional Education Service Centers	Regional Education Service Centers	Significant Ranking Descriptive Value Extended Value	6 16 96	5 8 40	2 7	4 10 40	8 15 120	7 4 28	9 6 54	1 20	3 5 15	
Assessment Research and Technology	Standards, Assessments & Accountability	Significant Ranking Descriptive Value Extended Value	6 4 24	5 8 40	2 8 16	4 8 32	8 15 120	7 9 63	9 11 99	1 20	3 2 6	9.33333

AUDIT AREA	SECTION / DIVISION	Audit Value	Automated Controls	Manual Controls	Financial Analysis	Security of Assets	Public Disclosure	Complexity of Operations	Mgmt.	Last Audit	System Change	Final Risk Score
Elementary Standards	Standards, Assessments, & Accountability	Significant Ranking Descriptive Value Extended Value	6 4 24	5 8 40	2 8 16	4 8 32	8 12 96	7 9 63	9 14 126	1 7 7	3 5 15	9.31111
Program Services		Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 10 20	4 11 44	8 8 64	7 9 63	9 15 135	1 20 20	3 7 21	9.13333
Community Support	Community Support / School and Community Support	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 6 12	4 10 40	8 11 88	7 9 63	9 15 135	1 20 20	3 3 9	9.13333
Child and Adult Day Care	Nutrition Assistance	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 7 14	4 10 40	8 11 88	7 9 63	9 15 135	1 7 7	3	8.88889
Family Day Care Homes	Nutrition Assistance	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 7 14	4 10 40	8 11 88	7 9 63	9 15 135	1 7 7	3	8.88889
School Food Service Program	Nutrition Assistance	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 7 14	4 10 40	8 11 88	7 9 63	9 15 135	1 7 7	3	8.88889
Summer Food Service Program	Nutrition Assistance	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 6 12	4 10 40	8 11 88	7 9 63	9 15 135	1 6 6	3 3 9	8.82222
Communications and Legislative Services	Communications and Legislative Services	Significant Ranking Descriptive Value Extended Value	6 8 48	5 12 60	236	4 10 40	8 11 88	7 8 56	9 7 63	1 20 20	3 4 12	8.73333
Middle and Secondary Standards	Standards, Assessments & Accountability	Significant Ranking Descriptive Value Extended Value	6 8 48	5 8 40	2 8 16	4 12 48	8 11 88	7 9 63	9 7 63	1 6 6	3 6 18	8.66667
Nutrition Education Resolution and Data Services	Nutrition Assistance	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2	4 10 40	8 11 88	7 9 63	9 15 135	1 6 6	3	8.64444
Special Milk Program	Nutrition Assistance	Significant Ranking Descriptive Value Extended Value	6 0 0	5 4 20	236	4 6 24	8 11 88	00 7 5 35	9 15 135	1 20	33	8.64103
Program Review	Educational Improvement & Assistance	Significant Ranking Descriptive Value Extended Value	6 4 24	5 12 60	236	4 7 28	8 8 8 64	7 9 63	9 11 99	1 20 20	3 8 24	8.62222

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		Audit	Automated	Manual	Financial	Security	Public	Complexity of		Last	System	Final Risk
AUDIT AREA	SECTION / DIVISION	Value	Controls	Controls	Analysis	of Assets	Disclosure	Operations	Mgmt.	Audit	Change	Score
	Educational Improvement &	Significant Ranking	6	5	2	4	8	7	9		3	
Student Services	Assistance	Descriptive Value	4	4	7	6	8	5	19		4	
	7.0010101100	Extended Value	24	20	14	24	64	35	171	20	12	8.53333
Technical Assistance and		Significant Ranking	6	5	2	4	8	7	9		3	
Administration	Professional Development	Descriptive Value	8	8	9	6	8	8	11	20	5	
		Extended Value	48	40	18	24	64	56			15	8.53333
Teacher Certification and Higher	Teacher Certification &	Significant Ranking	6	5	2	4	8	7	9		3	
Education	Higher Education	Descriptive Value	4	4	2	6	12	8	14		4	
		Extended Value	24	20	4	24	96	56			12	8.48889
		Significant Ranking	6	5	2	4	8	7	9		3	
Auditing - State Audit	Education Finance	Descriptive Value	0	4	2	8	15	4	10	-	4	
		Extended Value	0	20	4	32	120	28			12	8.35897
Budgeting - Grants (State and		Significant Ranking	6	5	2	4	8	7	9		3	
Federal)	Education Finance	Descriptive Value	4	8	10	8	13	7	7	20	5	
,		Extended Value	24	40	20	32	104	49	63		15	8.15556
		Significant Ranking	6	5	2	4	8	7	9		3	
Auditing - Federal Audit	Education Finance	Descriptive Value	0	4	4	8	13	4	10		4	0.05400
		Extended Value	0	20	8	32	104	28	90		12	8.05128
Dealers the end of the Aletholder	Education Einenen	Significant Ranking	6	5	2	4	8	7	9		3	
Budgeting - State Activities	Education Finance	Descriptive Value	4	8	8	8	13	3	10		4	
		Extended Value	24	40	16	32	104	21	90			7.97778
	Ancillary Resources /	Significant Ranking	6	5	2	4	8	1	9		3	
Specialized Services - Homeless	•	Descriptive Value	4	4	1	/	8	8	11		(	7 00000
	Assistance	Extended Value	24	20	14	28	64	56			21	7.68889
Dispersion and Apply size	Planning, Analysis, and	Significant Ranking	0	5	2	4	8	7	9		3	
Planning and Analysis	Information Resources	Descriptive Value	4	4	6	8	8	9	11		4	7 00000
		Extended Value	24	20	12	32	64	63			12	7.68889
ha (a mara tina Tarahara ha mara).	Planning, Analysis, and	Significant Ranking	6	5	2	4	8	1	9		3	
Information Technology Services	Information Resources	Descriptive Value	4	4	6	8	8	9	11		4	7
		Extended Value	24	20	12	32	64	63	99		12	7.68889
Data Management	Planning, Analysis, and	Significant Ranking	6	5	2	4	8	7	9		3	
Data Management	Information Resources	Descriptive Value	4	4	6	8	8	9	11	-	4	7
		Extended Value	24	20	12	32	64	63			12	7.68889
A	Ancillary Resources /	Significant Ranking	6	5	2	4	8	7	9		3	
Assistance	•	Descriptive Value	4	4	3	7	7	8	11	-	6	7 0000-
	Assistance	Extended Value	24	20	6	28	56	56	99	20	18	7.26667

AUDIT AREA	SECTION / DIVISION	Audit Value	Automated Controls	Manual Controls	Financial Analysis	Security of Assets	Public Disclosure	Complexity of Operations	Mgmt.	Last Audit	System Change	Final Risk Score
Purchasing and Contracts	Purchasing and Contracts / Appropriation Control	Significant Ranking Descriptive Value Extended Value	6 4 24	5 8 40	2 5 10	4 5 20	8 12 96	8	9 7 63	1 5 5	3 4 12	7.24444
Expenditure Control	Expenditure Control / Appropriation Control	Significant Ranking Descriptive Value Extended Value	6 4 24	5 8 40	2 5 10	4 5 20	8 12 96	8	9 7 63	5	3 4 12	7.24444
Financial Management	Financial Management / Appropriation Control	Significant Ranking Descriptive Value Extended Value	6 4 24	5 8 40	2 5 10	4 5 20	8 12 96	8	9 7 63	5	3 4 12	7.24444
Staff Development and Training	Professional Development	Significant Ranking Descriptive Value Extended Value	6 8 48	5 4 20	2 5 10	4 6 24	8 8 64		9 7	1 20		7.11111
Scholastic Audit		Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 5 10	4 8 32	8 8 64	7	9 7	1 20	3 7	7.04444
Distinguished Educators	School Performance / Educational Improvement & Assistance	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 3 6	4 8 32	8 9 72	7 5 35	9 11 99	7	3 5 15	6.88889
Badge Security Administration	Operational Support / Appropriation Control	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 3 6	4 5 20	8 11 88	7 8	9 6	1 20	3	6.66667
Leadership and Instructional Technology	Louisiana Center for Educational Technology	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 5 10	4 8 32	8 7 56	7 9	9 7	1 20	3 4	6.66667
Legal Services	Legal	Significant Ranking Descriptive Value Extended Value	6 4 24	5 4 20	2 3 6	4 6 24	8 7 56	7 5	9 11	1 20	3 4	6.57778
La Youth Educational and Recreational Center	La Youth Educational and Recreational Center	Significant Ranking Descriptive Value Extended Value	6 0 0	5 4 20	2 2 4	4 8 32	8 9 72	7 3	9 10 90	1 8	3 3 9	6.56410
Learning Intensive Networking Communities For Success (LINCS)	Professional Development	Significant Ranking Descriptive Value	6	5 4	2 7	4 8	8 7	7 5	9 7	1 20		
Tech Planning and Development	Louisiana Center for Educational Technology	Extended Value Significant Ranking Descriptive Value Extended Value	24 6 4 24	20 5 4 20	14 2 9 18	32 4 8 32	56 8 6 48	35 7 9 63	9 7	1 5	21 3 4 12	6.33333 6.33333

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		Audit	Automated	Manual	Financial	Security	Public	Complexity of		Last	System	Final Risk
AUDIT AREA	SECTION / DIVISION	Value	Controls	Controls	Analysis	of Assets	Disclosure	Operations	Mgmt.	Audit	Change	Score
Recovery School District	Recovery School District	Significant Ranking Descriptive Value	6	5	2	4	8	7	9	1 20	3	
Recovery School District	Recovery School District	Extended Value	24	20	12	28	72	35	63	20	3	6.28889
		Significant Ranking	24	20	2	20	8		9	20	3	0.20009
Operations	Human Resources	Descriptive Value	0	3	2	4	0	2	3	6	5	
Operations	Tuman Resources	Extended Value	- 24	20	2	24	64	56	63	6	18	6.20000
		Significant Ranking	6	5	2	24	8	50	9	1	10	0.20000
Recruitment and Compensation	Human Resources	Descriptive Value	4	4	2	6	8	8	7	6	6	
Recruitment and compendation	Haman Rocouroco	Extended Value	24	20	4	24	64	56	63	6	18	6.20000
		Significant Ranking	6	5	2	4	8	7	9	1	3	0.20000
Telecommunications	Operational Support /	Descriptive Value	4	4	3	6	9	4	7	20	7	
	Appropriation Control	Extended Value	24	20	6	24	72	28	63	20	21	6.17778
Teacher Advancement Program		Significant Ranking	6	5	2	4	. =	7	9	1	3	0111110
Including Fund for Improvement	Professional Development	Descriptive Value	4	4	4	6	6	9	6	20	4	
of Education (FIE) Grant		Extended Value	24	20	8	24	48	63	54	20	12	6.06667
	Family and Youth	Significant Ranking	6	5	2	4	8	7	9	1	3	
Even Start Program	Development / Family,	Descriptive Value	4	4	7	6	8	5	6	20	5	
-	Career, & Technical	Extended Value	24	20	14	24	64	35	54	20	15	6.00000
Strategies To Empower People	Adult & Family Literacy	Significant Ranking	6	5	2	4	8	7	9	1	3	
(STEP)	Services / Family, Career, &	Descriptive Value	4	4	7	6	8	5	6	20	5	
(STEF)	Technical Education	Extended Value	24	20	14	24	64	35	54	20	15	6.00000
	Operational Support /	Significant Ranking	6	5	2	4	8	7	9	1	3	
Supplies/DOE Stockroom	Appropriation Control	Descriptive Value	4	4	3	10	5	7	6	20	5	
		Extended Value	24	20	6	40	40	49	54	20	15	5.95556
Jobs For America's Graduates	Adult & Family Literacy	Significant Ranking	6	5	2	4	8	7	9	1	3	
(JAG)	Services / Family, Career, &	Descriptive Value	4	4	3	6	8	5	6	20	5	
(6/(8))	Technical Education	Extended Value	24	20	-	24	64	35	54	20	15	5.82222
	Family and Youth	Significant Ranking	6	5	2	4	8	7	9	1	3	
Migrant	Development / Family,	Descriptive Value	4	4	7	6	8	5	6	9	5	
	Career, & Technical	Extended Value	24	20		24	64	35		9	15	5.75556
	Adult & Family Literacy	Significant Ranking	6	5	2	4	8	7	9	1	3	
Adult Education	Services / Family, Career, &	Descriptive Value	4	4	8	6	8	5	6	6	5	
	Technical Education	Extended Value	24	20	16	24	64	35	54	6	15	5.73333
Carl Perkins Secondary	Career & Technical	Significant Ranking	6	5	2	4	8	7	9	1	3	
Vocational Education Program	Education / Family, Career,	Descriptive Value	4	4	8	6	8	5	6	8	4	
(Perkins)	& Technical Education	Extended Value	24	20	16	24	64	35	54	8	12	5.71111

AUDIT AREA	SECTION / DIVISION	Audit Value	Automated Controls	Manual Controls	Financial Analysis	Security of Assets	Public Disclosure	Complexity of Operations	Mgmt.	Last Audit	System Change	Final Risk Score
	Career & Technical	Significant Ranking	6	5	2	4	8	7	9	1	3	
Methods of Administration (MOA)	Education / Family, Career,	Descriptive Value	4	4	8	6	8	5	6	8	4	
	& Technical Education	Extended Value	24	20	16	24	64	35	54	8	12	5.71111
	Operational Support /	Significant Ranking	6	5	2	4	8	7	9	1	3	
Moveable Property	Appropriation Control	Descriptive Value	4	4	3	8	5	8	6	9	4	
	Appropriation Control	Extended Value	24	20	6	32	40	56	54	9	12	5.62222
	Career & Technical	Significant Ranking	6	5	2	4	8	7	9	1	3	
8G High School Redesign	Education / Family, Career,	Descriptive Value	4	4	2	6	7	5	6	20	3	
	& Technical Education	Extended Value	24	20	4	24	56	35	54	20	9	5.46667
Home Instruction Program for	Family and Youth	Significant Ranking	6	5	2	4	8	7	9	1	3	
Parents of Youth (HIPPY)	Development / Family,	Descriptive Value	4	4	2	6	8	5	6	5	4	
Farents of Touth (HIFFT)	Career, & Technical	Extended Value	24	20	4	24	64	35	54	5	12	5.37778

Our risk assessment was conducted in accordance with *The Standards for the Professional Practice of Internal Auditing* and the *Code of Ethics* issued by the Institute of Internal Auditors. By provisions of state law, this report is a public document, and it has been distributed to appropriate public officials.

We acknowledge with appreciation the courtesies extended to our representatives during the project.

Dudley J. Garidel, Jr.

Director of Internal Audit

Jewell A. Reid, CIA Audit Supervisor