

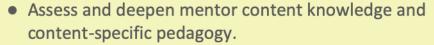
**SECTION START: 8:30** 

• Duration: 1 minute

• Facilitator says: Welcome back to the Mentor Training Course. It is good to see everyone again. We hope your travels were easy.

#### **Mentor Training Course Goals**

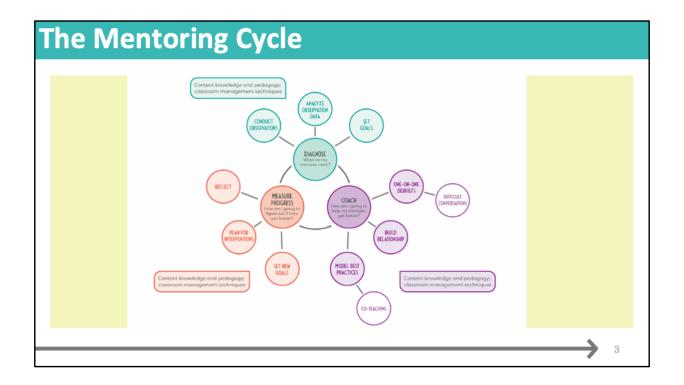
- Build strong relationships with mentees.
- Diagnose and prioritize mentees' strengths and areas for growth.
- Design and implement a coaching support plan to develop mentee knowledge and skills.





• **Duration:** 1 minute

• Facilitator says: Let's just take a moment to remind ourselves about the overarching goals of the Mentor Training Course and what we have addressed so far. These can be found on page 3 of your handout. In past modules, we have focused on classroom management and the instructional shifts in mathematics, which align to our fourth goal. With regard to the mentor cycle we've talked about building relationships through establishing partnership agreements and engaging in a growth mindset which aligns to our first goal. We also started learning about conducting observations, analyzing observation data, setting goals and engaging in a one-on-one debrief, which all support that second goal of diagnosing and prioritizing mentees' strengths and areas for growth. Today and tomorrow's topics will really focus on that third overall goal, designing and implementing a coaching support plan to develop mentee knowledge and skills.



• Duration: 1 minute

•Facilitator Says: The mentoring cycle is on page 4 of your handout. Remember, this is the mentor cycle that all of our work is grounded in. The mentor cycle illustrates all of the components of your role as a mentor - the concrete actions you will take when working with your mentees. Today, we'll be zooming in on aspects of Coach and Measure Progress. By the end of the nine Modules we will have worked through all of the components of the cycle.

#### **Check In and Review**

- What was one major takeaway you had from Module 3?
  - O Think about all the major areas covered:
    - Classroom management
    - Setting goals
    - Engaging in one-on-one debriefs

• **Duration:** 8 minutes

- Facilitator says: Module 3 was unique because it occurred at the Summit. Some of us were together; some were not - you may have been with some of your learning team mates and others you likely weren't with. So to start today, we're going to take some time to reacquaint with our teams and catch up on how module 3 went for each of you.
- Please take 5 minutes in your learning teams to discuss your major takeaways from module 3. What stands out in your memory about the items we focused on during module 3 which included mentoring for classroom management, setting goals, and engaging in one-on-one debriefs? See which major takeaways are similar and which are different.
- **Facilitator does:** Circulate as participants discuss the questions. After 5 minutes, invite a few participants to share their reflections with the whole group.

#### **Module 4 Morning Outcomes**

- Deepen pedagogical content knowledge of the mathematical shifts to increase mentor's ability to coach their mentee's math instruction.
- Experience and analyze a Eureka lesson to identify evidence of the key shifts in practice.

• **Duration:** 2 minutes

- Facilitator says: During this module, we will focus on five outcomes aligned to the the first, second and fourth goals. Specifically we will examine how mentors develop their own and support mentees to have deep content knowledge of the mathematical shift and experience and analyze a Eureka lesson in order to identify evidence of the key shifts in practice. We will also discuss and identify critical elements of a Partnership Agreement to support relationship building with your mentees. Then we will learn how to conduct an observation and how to analyze observation data to identify mentee's needs.
- Facilitator does: Reminds participants that the outcomes appear on p. 3.

# Welcome and outcomes Explore mathematics shifts in the Eureka curriculum Lunch Plan for interventions

- Modeling best practices
- Connection to assessments
- Wrap-up

• Duration: 1 minute

• Facilitator says: You will see our agenda on p. 3 of your handout. We will begin with our mathematics content focus on exploring the shifts in curriculum and lesson plans. In the afternoon we will apply what we are learning about math into the mentoring cycle.

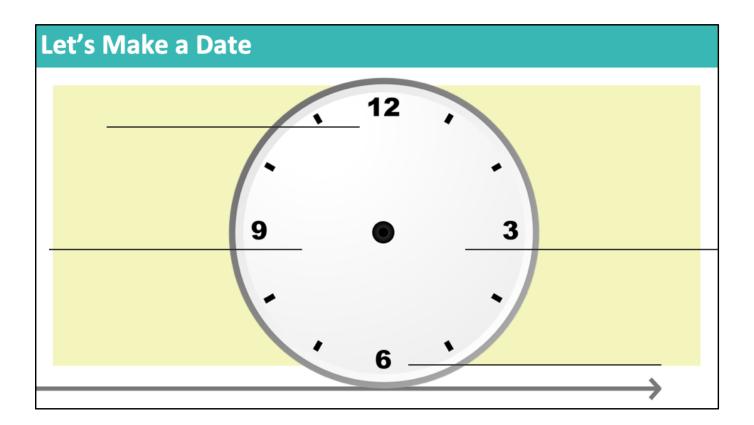
#### **Mutual Commitments**



- Make the learning meaningful
- Engage mentally and physically
- Notice opportunities to support the learning of others
- Take responsibility for your own learning
- Own the outcomes
- Respect the learning environment of self and others

• **Duration**: 3 minutes

- •Facilitator says: Let's take a moment to reflect on our mutual commitments which can be found on page 3 of your handout. Scan through the commitments and identify one you are particularly proud of how well your learning team kept it. Share with your learning team. Listen for similarities and differences. Then as a team identify one that the whole team intends to do better with in these sessions.
- Facilitator does: Give teams 3 minutes to discuss.



• **Duration**: 5 minutes

- •Facilitator says: There are going to be different activities throughout today's training during which we want you to have the opportunity to work with people who are not sitting with you at your table. You'll get plenty of time to chat with the people at your table and your shoulder partners, but it will also be nice to get up and move and gain some insights from other colleagues in the room. Therefore we are going to ask that you make 4 dates for today: a 12 o'clock, 3 o'clock, 6 o'clock and 9 o'clock date with 4 different people that are not sitting at your table. When I say go, everyone will stand up and fill out their clocks on page 5 of your handout. You'll add a person's name to each time slot, you may even want to add in a description of what they look like or where they are sitting to help you remember who that person is, just in case. Once you have your whole clock filled out, you may take a seat.
- Facilitator does: Allow time for participants to complete their clocks. Help those who are missing certain time slots and can't seem to find someone who also needs that same time slot find a date.

# **Explore Mathematics Shifts in the Eureka curriculum**

#### **SECTION START TIME: 8:55**

• Duration: 30 seconds

• Facilitator says: We will now dive into our math content for the day: exploring the three shifts, which we first learned about in Module 2, in the Eureka curriculum.

### Why Eureka Math?

- High-quality Tier 1 curriculum best in class pedagogy
- Open Education Resource
- Many Louisiana districts are using it
- Research shows that providing teachers with a high-quality curriculum positively impacts instruction
- Engaging in professional learning with a high-quality curriculum grows your content and pedagogical knowledge no matter what curriculum you teach with

• **Duration:** 3 minutes

**Facilitator says**: Some of you may be wondering why we are focusing on Eureka Math. You may not use Eureka Math in your school, or you may not like the idea of using one curriculum and sticking to it with fidelity. In all honesty, that is often not what we're trained to do as teachers, and using a curriculum with fidelity can sometimes make you feel like a robot. But there are several very important reasons why we are using the Eureka curriculum in our Module today and why we encourage schools, especially new teachers/mentees to use it with fidelity. It's not only a high-quality Tier 1 curriculum with best in class pedagogy, but it is also an open education resource so anyone can have access to it for free. Many Louisiana districts are using it, and so for the majority of mentors this is the exact curriculum your teachers will be using, so it's great to get extra practice with it. Also, there is a large number of research that shows that providing teachers, especially new teachers, with a high-quality curriculum positively impacts the quality of a teacher's instruction and therefore student results. Along the same lines, engaging in professional learning with a high-quality curriculum like Eureka

will grow your content and pedagogical knowledge even if it's not the exact curriculum you'll be teaching with. Note, in Louisiana, we have identified high quality curriculums with the Tier 1 designation. All Tier 1 curriculums will have the same qualities and components as Eureka although they may have different names and the components may be found in different places.

## **Helping Mentees Use The Curriculum**



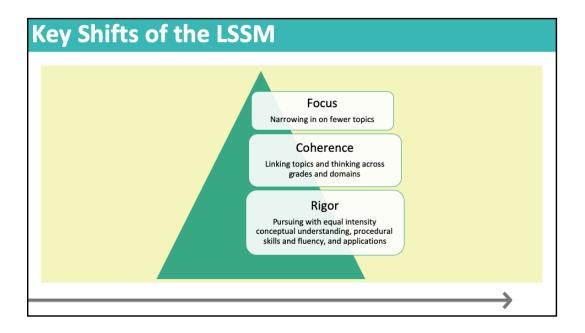
#### Think/Pair/Share:

What stands out about the comparison between a teacher using a curriculum like Eureka and Yo-Yo Ma playing music written by Bach?

• **Duration:** 15 minutes

- Facilitator says: Your first job as a mentor is to help your mentees use a high quality curriculum well. We're going to read the article "Failing by Design: How we make Teaching Too Hard for Mere Mortals" on pages 6-8 of your handout packet to discuss why helping your mentees use a high quality curriculum like Eureka Math is your first job as a mentor. <a href="https://edexcellence.net/articles/failing-by-design-how-we-make-teaching-too-hard-for-mere-mortals">https://edexcellence.net/articles/failing-by-design-how-we-make-teaching-too-hard-for-mere-mortals</a>
- Facilitator does: Ask participants to take 5 minutes to read the article. Then, give participants 1 minute to think about the question on the slide. Then, give participants 2 minutes to discuss the question with the person sitting next to them. Last, give participants 5 minutes to discuss the question as a table. Listen into conversations and share out key points, ensuring that you include the following points:

• Facilitator says: There is a growing body of evidence to support the theory that providing teachers with a high-quality curriculum that reflects top-notch content and pedagogy is the fastest way to improve instruction. New teachers, perhaps more than anyone else, can benefit from using a strong curriculum. Even the best curricula can be difficult to implement as intended, especially for new teachers. As a mentor teacher, you play an instrumental role in helping teachers implement their curriculum well.



• Duration: 1 minute

- •Facilitator says: Before we dive into Eureka math, let's review the three shifts. In Module 2, we defined the three key shifts of the LSSM and identified evidence of focus, coherence, and rigor in the standards. Remember that the key shifts are what make the LSSM different from previous standards. These key shifts should guide decisions about teaching and learning. For this Module, it is important to think about how these key shifts surface in the classroom. To ground our thinking, please revisit the definitions of the key shifts on the slide.
  - ■Focus: Rather than racing to cover many topics in a mile-wide, inchdeep curriculum, the standards ask math teachers to significantly narrow and deepen the way time and energy are spent in the classroom.
  - ■Coherence: The standards are designed around coherent progressions from grade to grade. Learning is carefully connected across grades so

- that students can build new understanding onto foundations built in previous years.
- ■Rigor: To help students meet the standards, educators will need to pursue with equal intensity three aspects of rigor in the major work of each grade: conceptual understanding, procedural skills and fluency, and application.

and the state of t	
Jse the handout to:	Counting for Enterior of Student Engagement in the Key Stolla
c Check off student behaviors/actions that you observed. Record any observations you made that serve as evidence.	The second content of

• Duration: 5 minutes

• Facilitator says: We are going to engage in a mathematics lesson from Eureka to give you an opportunity to observe and experience how the key shifts come to life in the classroom while students engage in the mathematics content.

It is important to note that, although the task may not be aligned to the grade-level you teach, the experience is intended to surface ways in which you can connect the Eureka lessons to inform your own teaching, learning, and mentoring.

In order to help you with this experience, we have designed a tool that will help you look for and document evidence of student engagement in the key shifts.

- Facilitator does: Ask participants to turn to page 9 in their handout. Direct participants to read the directions on the slide, then orient participants to the handout.
- Facilitator says: The left-hand column contains descriptors how the students may engage in the key shifts. Next to each descriptor is a box that can be used to check off any of the student actions that you observe in the lesson. The right-hand column should be used to document observations of specific actions that can be used as evidence for the descriptors that have been checked off in the left-hand column.

Note that when we discuss the lesson, we will focus our discussion on the third shift, the shift to rigor.

• Facilitator does: Give participants time to look over the information on the handout and ask questions if they need further clarification.

Mark had a stick of 9 green linking cubes. His friend gave him 4 yellow linking cubes. How many linking cubes does Mark have now?	9+6 9+7 8+9 8+3 8+4 8+7 7+5
---	---

• **Duration:** 20 minutes

- Facilitator Says: You will engage in the math as learners as if you were the students, and you should also be looking for and documenting evidence of *Key Shifts* as we engage in the lesson. Remember to check off student behaviors as you notice yourself or your colleagues engaging in them!
- Facilitator Does: Animate slide with word problem and ask participants to read the problem.

#### • Facilitator Says:

OWhat do we know about the problem?

- ■Mark has 9 green cubes
- ■His friend gave him 4 yellow cubes

oWhat do we want to know?

- ■How many linking cubes does Mark have now
- OWork with the person sitting next to you to solve the problem using pictures, numbers, and words.
- OI should be able to understand the strategy you used to solve the problem based on your visual representations.
- Facilitator Does: Allow participants about 5 minutes to complete the problem with their visuals. While they are working, monitor each group and intentionally look for strategies that you can connect to the intended strategy (making ten). You may need to use probing questions as you visit each group to help you make sense of their strategy or to guide them to the making ten strategy.

Possible probing questions:

OWhat was the first step you did to solve this problem?

OWhat do you know about the number 9?

OHow can that help you to solve this problem?

OHow does that visual help you make sense of your strategy? It is ok if the making ten strategy does not come up directly. You will need to

be prepared to connect one or more of the strategies the participants use to the making ten strategy.

After the 5 minutes are up, ask for several participants to share their strategies with the whole group. (You should strategically call on the specific group strategies that you noticed as you walked around. It is not necessary for each group to share, only the ones with the strategies you wish to highlight.)

Note: this is intended to be an opportunity for you to model using the 5 Practices for Orchestrating Productive Mathematical Discourse. This openended approach to the Eureka lessons may be different than what the participants are used to. Be prepared to explain that the instructional moves are intentional and will be discussed in depth in later modules.

Chart each strategy as it is shared with visuals (it would be ideal to have 3 to 4 different strategies, covering conceptual understanding, fluency, and application as applicable)

- Facilitator Says: We just solved this problem using your own strategies. Now I am going to solve this problem using a specific strategy. I would like for you to compare it to the strategy you used and see if it makes sense to you.
- Facilitator Does: Write 9 + 4 on a new piece of chart paper. Make sure the chart paper with the participants strategies is still visible.
- Facilitator Says: Let's draw to solve this problem using circles and Xs.
- Facilitator Does: Draw and count aloud 9 circles in a 5-group column.
- Facilitator Says: This represents the 9 green cubes from our problem. We are going to represent the yellow cubes using Xs. How many Xs do we need to add? [4 Xs]
- Facilitator Does: Draw the Xs and count them aloud by first completing the ten and then drawing the other 3 Xs to the right.
- Facilitator Says: What do you notice I did as I added the Xs? [completed the ten and then added the 3 more]

If this answer does not come up right away, probe them by asking "where did I put the first X? Why do you think I chose to do this?"

Ask participants, "What other math expression, besides 9 + 4, do you see represented in my drawing?" [10 + 3]

If they do not come up with this expression on their own, probe them by

directing them back to the model and asking, "How did I group my objects in the model?"

Tell participants:

o"What does 10 + 3 equal?" [13]

o"How can we use this information to help us solve 9 + 4?"

o"Talk with your shoulder partner to answer this question."

• Facilitator Does: Allow 1-2 minutes for partners to discuss and then have a few groups share out.

Possible response:

OI know that if I have 9, I need 1 more to make 10. I can take the one from the 4 to get my 10 and add the 3 more to get 10 + 3 = 13

- Facilitator Says: How can decomposing the 4 help to solve the problem 9 + 4?
- Facilitator Does: Allow a few share outs from the whole group.
- Facilitator Says: How can I represent decomposing the 4 using a number bond? [draw the number bond under the 4 showing that you decomposed it into 1 and 3]

OLet's look back at the original strategies we discussed at the start of the lesson.

OHow could you connect or adapt the strategies that you used to the making ten strategy that you just experienced?

• Facilitator Does: Be prepared to guide participants using their strategies to adapt them to the making ten strategy.

Write the expression 9 + 5 on the chart paper.

- Facilitator Says: Tell participants to solve this problem using the strategy of making ten and to show their work using a number bond that shows how they decomposed to make 10.
- Facilitator Does: Allow participants a few minutes to solve and discuss in their groups.
- Facilitator Says: Ask for share outs from the group on how they solved the problem using the making ten strategy.

• Facilitator Does: Animate slide

• Facilitator Says: Tell participants to work with the person sitting next to them

to solve the expressions using the making ten strategy. Remind them to show their work using either pictures or a number bond that shows how they decompose the number to make ten.

• Facilitator Does: Allow several minutes for partners to work through the problems.

Call the whole group back together.

- Facilitator Says: Look at the problems you just solved where one part, or addend, is 9. Talk to your partner about what pattern you notice when adding 9.
- Facilitator Does: Allow a quick discussion and then take a couple share outs from the groups.

Possible response:

OYou will always decompose the other addend to take 1 out to make ten.

- Facilitator Says: What pattern do you notice when one of the addends is 8? Talk to your partner about what you notice.
- Facilitator Does: Allow another quick discussion and then take a couple share outs.

Possible response:

OYou will always decompose to take 2 out to add to the 8 and make 10.

- Facilitator Says: How is adding 9 + 4 different from adding 8 + 4?
- Facilitator Does: Allow another quick discussion and then take a couple of share outs.

Possible response:

OWe used 2 to make 10 when we added to 8 and 1 to make 10 when we added to 9.

- Facilitator Says: Thanks for participating in solving this math problem from Eureka as students.
- •Words of Wisdom: The focus is on how the practices enable the teaching and learning of the mathematics that leads to deeper conceptual understanding and multiple opportunities to apply those understandings in order to develop procedural skills and fluency in mathematics. Because this is a mathematical

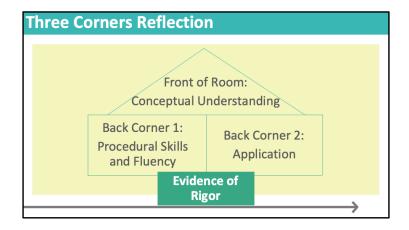
situation, participants needed to apply solid conceptual understanding and fluency to solve the problem.

Use the handout to:	Monday P - 69  Leading for Enthrony of Bushins Engagement in the Key SARs
<ul> <li>Check off student behaviors/actions that you observed.</li> <li>Record any observations you made that serve as evidence.</li> </ul>	The state of the s

• Duration: 7 minutes

- •Critical Idea: Intentional teacher moves support focus, coherence, and rigor around the mathematics content. In the area of rigor, intentional teacher moves support the pursuit of conceptual understanding, procedural skills and fluency, and application.
- Facilitator Says: It is essential that we take a deliberate pause in our work to reflect on this experience. During the lesson, you were asked to use handout Looking for Evidence of Student Engagement in the Key Shifts to check off student behaviors/actions observed in the lesson. Please take 3 minutes of independent think time to record specific evidence of the descriptors in the right-hand column of the page.
- Facilitator Does: Once participants are done, have a few participants share out specific evidences they documented from the lesson.
- Facilitator Says: What component of rigor did the students engage in the most throughout this lesson?
  - oBe prepared for participants to say any of the three components of rigor. If necessary, remind them that they were documenting evidence as learners. Students may make use of all three components of rigor at any time during a lesson. What is important is that the teacher approaches the delivery of the lesson from the lens of the intended component of rigor as identified in the Louisiana Rigor Document.
- Words of Wisdom: Possible evidence that may surface from the activity:
  - ■Focus: The goal of the lesson is part of the major work of the grade using the making ten strategy for addition and subtraction.
  - ■Coherence: Students use previous knowledge of strategies for addition and subtraction from first grade and extend on that understanding to develop mental strategies in second grade.
  - ■Rigor: Developing procedural skills and fluency by selecting strategies that are useful for the problem and by looking for patterns,

generalizations, and shortcuts. Applying conceptual understanding and fluency to the mathematical situation.



• **Duration:** 10 minutes

Facilitator Says: Please look over the evidence for rigor you just recorded on your handout. Which area of rigor did you and your partner engage in the most?

Your response to this question will indicate which corner of the room to report to. When you get to your corner, find a new partner. In each partnership, each person should share at least one piece of evidence he/she observed in the lesson. Please take your evidence handout with you to your corner so you can refer to it in your conversation.

- **Facilitator Does:** Give participants 1 minute to report to a corner of the room. Once all participants have moved, direct the groups to begin their discussions. After all participants have the opportunity to share, call on 1 participant from each corner to summarize their discussion.
- Facilitator Says: Now that you have experienced a portion of an Eureka lesson and made connections between the learning experience and the key

shifts of the LSSM, we will next tie it all together and unpack the structure of the Eureka lesson and discuss implications for planning and instruction.

• Facilitator Does: Have participants return to seats.

# **Key Takeaway**

Using a Tier 1 Curriculum ensures that all key shifts in mathematics are being implemented.



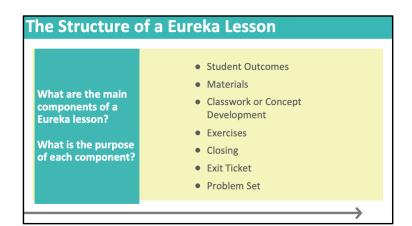
• **Duration**: 30 seconds

• Facilitator does: Read slide



**SECTION START: 10:00** 

• **Duration**: 15 minutes



**SECTION START: 10:15** 

Duration: 20 minutes

- Critical Idea: A strong understanding of the LSSM is critical for teachers to implement the Tier 1 resources with fidelity and integrity. Teachers must be able to use the language of the standards to guide high-quality, standards-aligned teaching and learning.
- •Facilitator Says: Like we discussed earlier, we will be continuing to study Eureka. If you don't use Eureka in your school, remember that all Tier 1 curriculums will have the same qualities and components as Eureka, although they may have different names and the components may be found in different places. As you study the Eureka lesson, think about where you see alignment to your own Tier 1 curriculum. If your school doesn't use a Tier 1 curriculum, studying a lesson from Eureka will give you an opportunity to reflect on opportunities that you might have to improve the curriculum you're using and help your mentees do the same. Remember that your first most important job as a mentor is to help your mentee use curriculum well.
- Facilitator Does: Read the questions on the slide and find Eureka Lesson 4: Make a Ten to Add Within 20 on pages 10-19 of the handout packet.

  Allow 5 minutes for the participants to look through and discuss the main components of the Eureka lesson and the purpose of each component.

  Once they have discussed, animate each component and ask for responses from the group for the main purpose of each component.

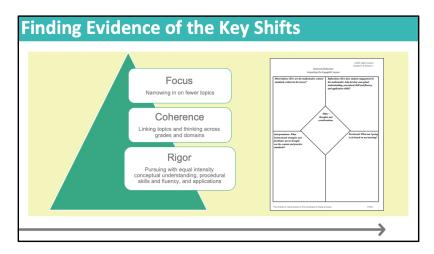
  Possible responses include:

OStudent Outcomes: Learning expectations of the lesson.

oMaterials: To be used throughout the lesson.

oClasswork/Concept Development: Main component of the lesson.

- Develops new learning around the standard. May include discussion questions, Math Modeling, or Exploratory Challenges.
- OExercises: Provides student practice around the new learning established in the classwork.
- OClosing: Offers a review of the new learning for the lesson. Provides an opportunity for lingering misconceptions to surface.
- OExit Ticket: Can serve as a formative assessment to the new learning.
- oProblem Set: Additional practice on new learning.
- Facilitator Says: Next, we'll explore these pieces and the roles they play in effectively implementing the standards.



Duration: 30 minutes

- **Critical Idea:** Participants should be able to identify evidence of each of the three key shifts in the Eureka lesson, with a concerted focus on rigor.
- Facilitator Says: It is also important that we understand how our resource materials address the key shifts of the Louisiana State Standards. As you will recall, the key shifts are focus, coherence, and rigor.
   With your table groups, unpack the lesson using Diamond Reflection:
   Unpacking the Eureka Lesson on page 20 of your handout packet. Discuss the questions and record your responses on the paper. Be prepared to share specific places in the lesson that you see each of the key shifts being addressed. Remember, when looking for evidence of rigor, you will first need to discuss which aspect of rigor (conceptual understanding, procedural skills and fluency, or application) is addressed with this standard.
- Facilitator Does: Give participants time to discuss the lesson and to look for evidence of the key shifts in their table groups. Have 2 or 3 table groups share what they discussed as evidence for each shift to the group. Ensure that you discuss all three aspects of rigor. When participants share out make sure the following points are mentioned; if they are not you should highlight the following:
  - Evidence of Focus: In the "notes" part of the lesson plan, it continually refers back to the lesson's objective: Make a ten to add within 20, while it may seem like a new topic, or focus, this clarifies for the teacher that these are simply different ways students are interacting with the content with the same focus on the lesson's objective.
  - O Evidence of Coherence: This lesson reviews place value from first grade (in the "draw tens and ones" activity). Making ten leads later to building mastery of sums and differences to 20 (later in 2nd grade). "Make the next 10" builds on knowledge of partners of ten.
  - Evidence of Rigor: the suggested lesson structure part of the lesson

plan breaks down the division of time focused on conceptual, procedural/fluency, and application; as you move throughout the lesson plan, the activities are clearly labeled when students are working on the 3 different types of rigor i.e. "application problem", "fluency practice", and "concept development."

#### **Mathematics Teacher Preparation Competencies**

#### Work with a partner:

- Examine the Mathematics Teacher Preparation Competencies (pp. 11-12) and note alignment between the competencies and the key shifts in mathematics.
- Where in the competencies is deep understanding of the key shifts and how to integrate them into lessons evident?
- Be ready to explain.

Duration: 30 minutes

- Facilitator Says: Pull out your Teacher Preparation Competencies document and examine the Mathematics Content Knowledge and Content-specific Pedagogy competencies in mathematics on pp. 11-12.
   Identify specific competency areas where deep understanding of the shifts and how to integrate the shifts into instruction are evident.
- Facilitator Does: Give participants time to review the math competencies.
   Then solicit responses from participants. [Note: It is difficult to implement with fidelity any of the competencies without deep knowledge of math and the key shifts.]
- Facilitator Says: Let's have a few people share out where in the competencies
  they found deep understanding of the key shifts and how to integrate them
  into lessons to be evident. (Highlight the following if the participants don't
  mention it during their share out.) The shifts are specific to content
  pedagogy, especially in A.2 and A.3. A states, "The teacher candidate applies

knowledge of mathematical topics and their relationships within and across mathematical domains to identify key mathematical ideas and select or design mathematically sound lesson sequences and units of study..." That piece is tightly aligned to the key shifts focus and coherence. It goes on to state, "...that develop students' conceptual understanding, procedural skill and fluency, and ability to solve real-world and mathematical problems." This piece is tightly aligned to everything we've been talking about regarding rigor in a math classroom. Rigor is also evidence in A.3 where it describes that the teacher uses a variety of strategies including but no limited to real-life applications, manipulatives, models, diagrams/pictures that present opportunities for instruction and assessment.

#### Reflection

You just unpacked a Eureka lesson for the key shifts.

What are the implications for your own planning and instruction as well as working with your mentees?

• **Duration**: 10 minutes

- **Facilitator Says**: It is essential that we take a deliberate pause in our work to reflect on this experience.
- **Facilitator Does**: Display the reflection question and ask participants to get a post-it note and individually write their reflection on the question.
- **Facilitator Says**: Ask participants to stand up and find their 9:00 date, then share their reflection with that person.
- **Facilitator Does**: Solicit comments from the group for the reflection question. Then ask participants to return to their seats.

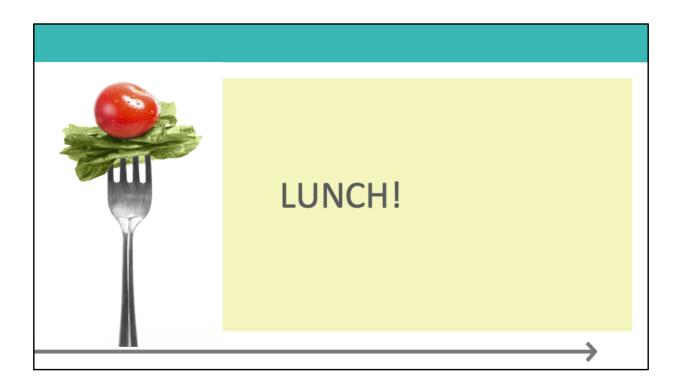
# **Key Takeaway**

Having a strong understanding of the instructional shifts in math increases the mentor's ability to coach their mentee's math instruction.



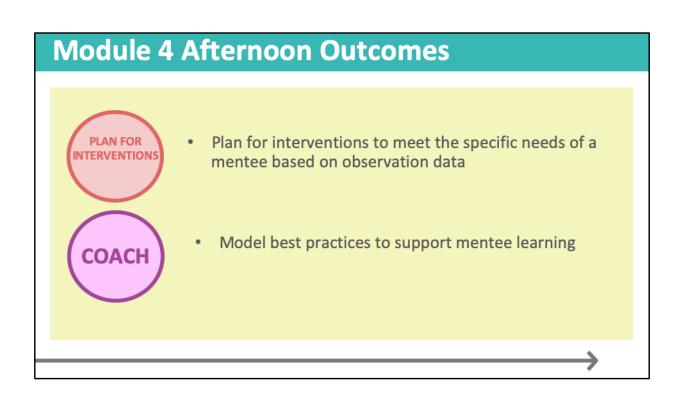
• **Duration**: 30 seconds

• Facilitator does: Read slide



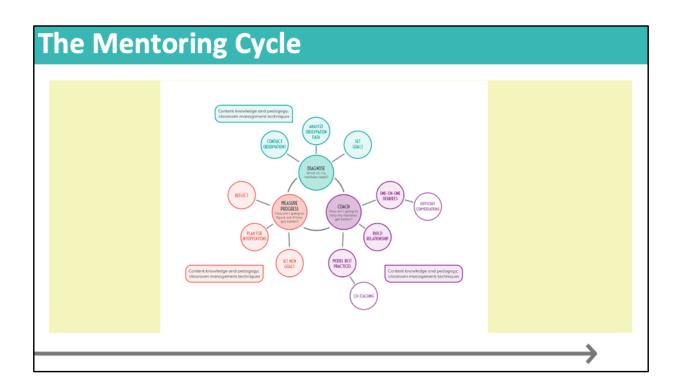
**SECTION START: 11:45** 

• **Duration:** 45 minutes



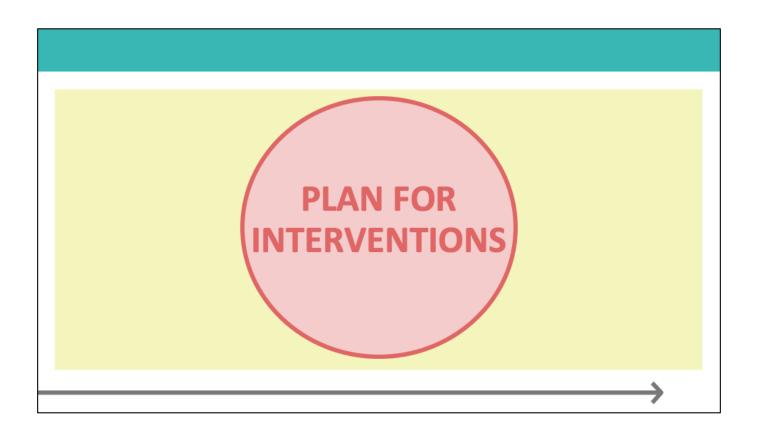
• Duration: 1 minute

- •Facilitator says: We will now have time to apply this morning's content learning to the mentoring and the mentoring cycle as we learn about two new components from the cycle. This afternoon we will focus on two outcomes including how we plan for interventions to meet the specific needs of a mentee based on observation data taken. And from the coaching part of the cycle, we will learn about one of those intervention options; model best practices using demonstration teaching.
- Facilitator does: Reminds participants that the outcomes appear on p. 21



• **Duration**: 30 seconds

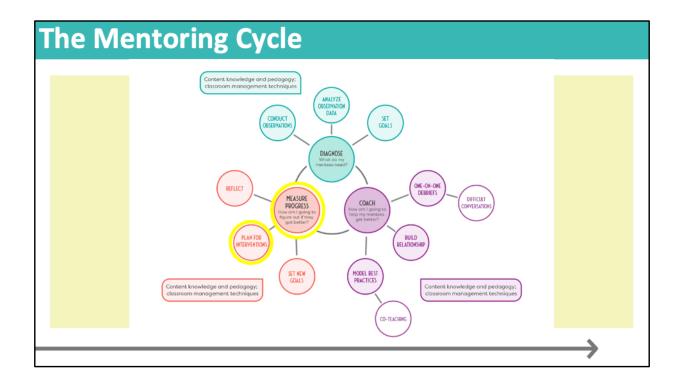
• Facilitator says: Remember, all of our work is grounded in the mentoring cycle.



**SECTION START: 12:32** 

• **Duration:** 30 seconds

 Facilitator says: The first component we will be discussing this afternoon is, Plan for Interventions. Let's take a look at where this falls in the mentoring cycle.



- Duration: 30 seconds
- Facilitator says: Remember, so far we've learned how to conduct observations, analyze observation data, and set goals. Those goals were discussed and determined during one-on-one debrief that follows the observations. Now we'll learn how to take those goals that we created with our mentees and plan for what intervention we can provide as a mentor to our mentee that will support success in achieving the SMART goal.
- Before we begin, one important thing to know about the term "intervention"

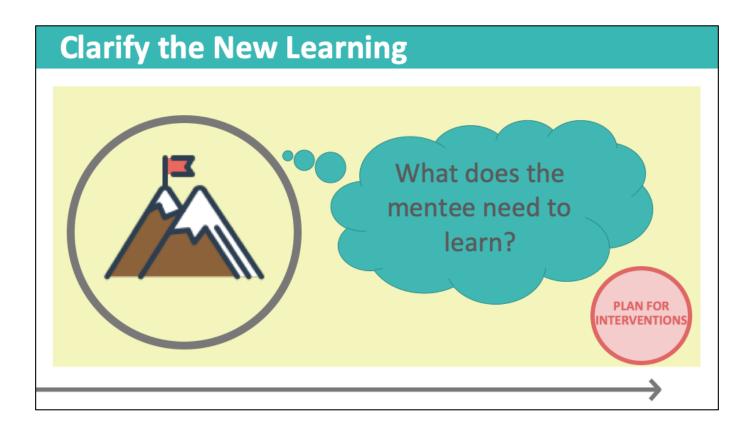
   please understand that "intervention" is not corrective or evaluative, but is meant for furthering adult learning. This is about having a growth mindset and engaging in interventions to grow and learn and improve teaching practice.

# Plan for Interventions: Three Key Components Clarify the new learning Align the intervention method Write a coaching plan

• **Duration**: 30 seconds

• Facilitator says: There are three key components of planning for interventions. Animate the slide. We'll begin with a SMART goal and look at a process for determining the essential learning for meeting it.

Three key components are listed on page 23 of the handout.



• **Duration**: 2 minutes

- Facilitator says: The last step in the "Diagnose" phase of the Mentor Cycle is setting a SMART goal with your mentee. During the next phase you will be Planning for Interventions that enable your mentee to meet the goal.
- •The SMART goal represented a targeted area for improvement. Professional learning is based on the assumption that intentional learning proceeds improved practice.
- •Working from a "growth mindset" reinforces that essential expectation that everyone can learn and improve and the purpose of the interventions is to support it for both the mentor and mentee.
- •So, let us look at what is involved in selecting and narrowing the essential new learning.

## **Identify Learning Priorities by Considering...**

Content	Practice				
What does my mentee need to understand?	What do I lean on in my teaching practice in order to do this?				
What does the Tier 1 resource recommend?	What does my mentee need to be able to do?				
How could my mentee gain this knowledge?	How could my mentee gair this skill?				

**Duration:** 3 minutes

**Facilitator Says:** When I am taking a few minutes to really consider what is involved in mastering a SMART goal, I can consider questions in the areas of Content and Practice. By reflecting on these questions, I can clarify for myself what my mentee needs to learn, which will then prepare me to write out, and then engage in, a coaching plan that will support them in doing this learning. This chart is also on pg. 23 of your handout.

Facilitator Does: Read slide

### **Mentor Learning Before Mentee Learning**



**Review:** What does the mentee need to learn and be able to do?

**Consider:** What do you (the mentor) need to know and be able to do to support the mentee?

**Plan:** Timing and resources to support your learning



• **Duration**: 2 minutes

- Facilitator says: One thing that you may notice is that when I consider the
  answers to these questions, I may not feel that I have expertise in every piece
  of content and practice knowledge. And that is perfectly to be expected!
  Mentor learning precedes mentee learning just as mentee learning precedes
  student learning. It is all part of the continuous learning and improvement
  process.
- As a mentor there will be times that a SMART goal will require some new learning for you. The SMART goal and the learning priorities may surface "technical" aspects of teaching that you have put on "auto pilot". Unpacking these practices so that you can help someone else learn and implement them may take require some new learning for you. Sometimes I may have to be more metacognitive about my own teaching practice, especially if it's something I've started doing more unconsciously.
- Other times I may need to study the Tier 1 resources provided, such as with Eureka Math, for additional strategies and ideas. In the Eureka math curriculum there are look fors and supports in the teaching notes that I can review and then highlight for my mentee.
- Facilitator asks: Can you imagine other situations that may require your

learning? (Eg. Your mentee experiences serious challenges with classroom discipline and your guidance is not helping - you may have to locate other resources and strategies that enable the mentee to get order in the classroom).

• Facilitator says: If the mentor learning priorities are significant then you will want to record them in your coaching plan to ensure you have adequate time to prepare before you begin working with your mentee on his goal. Sharing your learning goal with your mentee will demonstrate how everyone continues to learn throughout their career.

### "What Does My Mentee Need to Learn?"

SMART goal: The teacher will effectively facilitate application tasks during math instruction in unit 4 so students can better plan and choose a solution pathway when applying their mathematical knowledge to different situations as measured by at least 90% of students achieving passing scores on application tasks on the post assessment.

PLAN FOR NTERVENTIONS

• **Duration:** 6 minutes

• Facilitator says: So let's take a look at a sample mentee SMART goal that could be made with a mentee based on diagnosing needs from analyzing observation data. I'm going to read the goal and while I do so, please use your consideration questions to help you think about, "what does my mentee need to learn in order to meet this SMART goal?" We will be using this goal throughout the afternoon to practice with; you can find it on pg. 23 of your handout.

• Facilitator does: Read goal

- •Facilitator says: So let's consider the content focus for this morning's session. This is where I tap my knowledge and understanding as a more experienced teacher to support my mentee What do I lean on in my teaching practice in order to do this? What does my mentee need to understand and be able to do in order to achieve this goal? What does the Tier 1 resource recommend? And how will my mentee gain this knowledge and skills?
- Here is how I think about the answer to that question:
   My mentee needs to know how to more effectively facilitate application tasks during math instruction. She wants her students to be more successful at planning

and choosing a solution pathway when applying their mathematical knowledge to new, different situations. My mentee may need to learn some specific teaching moves to help scaffold students when engaging in application tasks. This may include some specific types of questioning, different grouping structures, or modeling some think alouds for students. The mentee could also use the Eureka math lessons and study some of the teaching notes that go along with the application parts of the lesson plans for tips and tricks. Depending on the mentee's skill level she may benefit from watching the mentor teacher facilitate an application task with students to really see the teacher moves she reads about prior to trying it out herself.

- •So those are the things that I think, based on my experience, a mentee would need to learn and considerations I need to have as I choose the intervention that support this learning and helps him/her to meet this SMART goal. You may be wondering about locating sources of support and when to schedule such support we'll address those questions shortly.
- •Note: This example goal has the following SMART components: Specific a balance of rigor during math instruction. Measurable as measured by mentor observations. Achievable use a Tier 1 math curriculum. Relevant balance of conceptual, procedural/fluency, and application. Timely unit 3

### You Try It

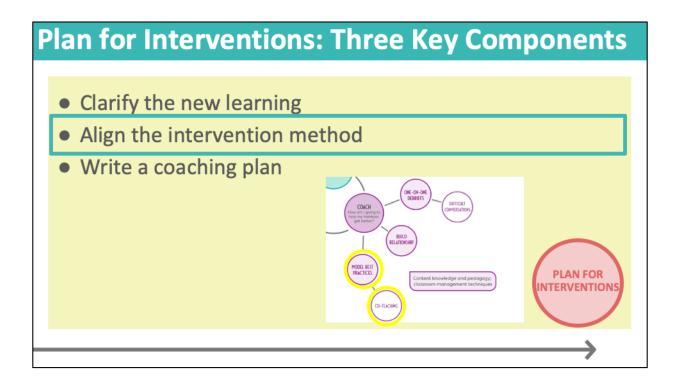


- What does the mentee need to learn?
  - O What are the content and practice priorities?
- What do I need to learn?

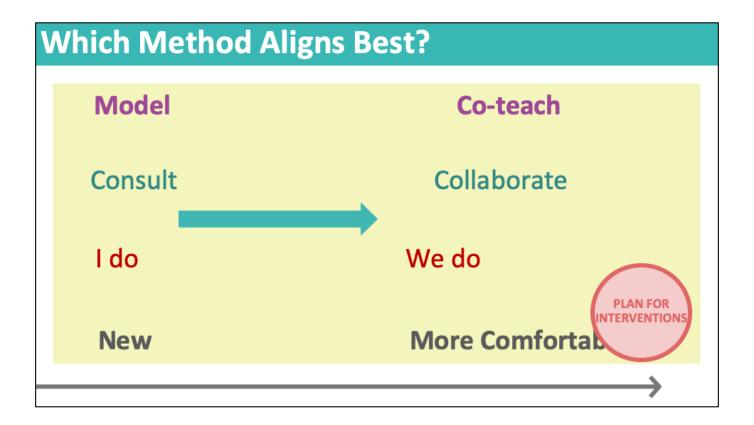


• **Duration:** 8 minutes

- •Facilitator says: So now it's your turn to try this. On pg. 24 in your handouts you'll see one more SMART goal. With your table, take 5 minutes to discuss what the mentee would need to learn in order to meet the goal. You can also ponder what the goal would mean in terms of your own learning. You can take notes in the box next to each goal.
- Facilitator does: Circulate and support as needed. After 5 minutes, ask tables to share out specific examples of learning the mentee requires to successfully meet the SMART goal.



- **Duration**: 1 minute
- Facilitator says: Once we have clarified what new learning must occur in order for the mentee to work toward the SMART goal, then we can begin to choose an intervention method to support the mentees to incorporate the new learning and apply it to classroom practice. While there are different types of interventions, we are going to focus on the two detailed in the Louisiana mentoring cycle: Model Teaching and Co-Teaching. We will dive deeper into Model Teaching during this module, and focus on co-teaching tomorrow.



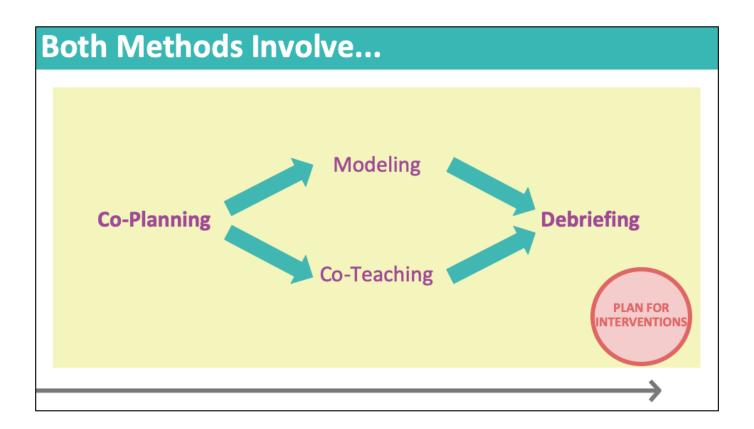
- **Duration**: 8 minutes
- Facilitator says: We're going to take a few minutes to discuss intervention approaches, because there are different reasons for using each. Once you know what learning the mentee needs to engage in with you, you'll need to decide which method is the best fit for developing the new learning and supporting improvement to practice.
- **Facilitator says**: Again, our two interventions are modeling (sometimes referred to as demonstration teaching) and co-teaching.
- **Facilitator does:** Animate slide to show the methods.
- Facilitator says: When a mentor models, you are teaching, while the mentee observes. When you are co-teaching as a mentor, you and the mentee are teaching together.
- **Facilitator says**: In previous modules, you also learned about the different mentor stances that mentors take, which align to the intervention methods.
- Facilitator does: Animate slide to show the stances.

- **Facilitator says:** Tell me something you remember about the continuum of mentor stances.
- **Facilitator does**: Select a few participants to speak to each stance. [Note: Consult=advice giving, directive, solution providing; Collaborating=partnership; working together as equals].
- Facilitator says: You also learned about gradual release. Modeling is something the mentor does alone so it is an "I do, while you watch" Although I do think it is important to note that while the modeling is solely done by the Mentor, there is a co-planning component that comes before the model lesson during which the mentor and mentee work together to plan the model lesson. However, the mentor still really is guiding this process and taking the lead in teaching it. We will talk about this more very soon. Coteaching is something the mentor and mentee do together, so a "we do". And then during that co-planning piece that occurs with co-teaching as well it becomes more of a conversation between mentor and mentee with less "taking the reins" by the mentor since the mentee is possibly more comfortable with the content at this point.
- Facilitator does: Animate the slide to show the gradual release continuum
- Facilitator says: And finally, we get to why you would pick one of these methods over the other. It all comes down to where your mentee is in their practice with the new learning they need to engage in. Are they new to the learning, to the content or the pedagogy you know they need to master? If so, you'll want to model the content and/or pedagogy for them. Or are they more comfortable with the content or the pedagogy? Have they been trying it out and are feeling more familiar with it? In that case, you as the mentor would co-teach with the mentee, giving them more autonomy and valuing their higher level of experience with the content and/or pedagogy. This is why it's so important for you the mentor to reflect on their goal and determine what exactly it is they need to learn - you need to know the learning implicit in the goal in order to determine your mentee's comfort level. One additional note about comfort level of mentee - some mentees will resist moving into co-teaching because it's riskier on their part. Having you model for them is far less risky for them. Hopefully, because you are working with them to build a growth mindset they'll be eager and ready to try co-teaching when you think they're ready. But know that for some mentees, you'll have to push them. A general rule of thumb is to not model a particular practice more than once or twice.

- **Facilitator does:** Animate the slide to show the continuum of mentee knowledge.
- Facilitator says: Work as a learning team. In the table on pg. 24 summarize when you would use each method what are the advantages and disadvantages of each?
- **Facilitator does**: Circulate and support participants. [Note: Some look-fors might include:

<u>Model</u>: Use when mentees are new to content or a pedagogical practice. This is more comfortable for mentees as they know what is expected of them. Some mentees might get stuck here and want to always look to the mentor to tell them how to do things.

<u>Co-teaching</u>: Use when the mentee is ready to practice in small segments with support. An advantage is that the mentee will have your immediate support should he or she need it and student learning is not likely to be negatively impacted. A disadvantage might be that the mentee remains too dependent and unwilling to take equal responsibility for decisions and teaching. Also, mentees may be reluctant to try.



**Duration:** 2 minutes

**Facilitator Says:** One thing that is constant, no matter which intervention method you choose, is that they both start with co-planning and end with debriefing. This is because co-planning is when you and your mentee will determine exactly what will happen during the lesson, and debriefing is when you will reflect, look at student work and data, and plan forward, much like you did when you conducted your observation to diagnose their needs. Skipping co-planning means setting the intervention up to fall flat on its face, and skipping the debrief means not codifying the learning.

## **Try it Out: Which Intervention?**

### Scenario 1:

The teacher has been sharing with their mentor about how students really seem to get the concept she is teaching when they are working on procedural type tasks, but when she puts the content into a new situation, like an application task, they can't seem to find or choose a solution pathway to solve the problem. The teacher would like to learn how to facilitate an application task to support students in choosing a method for attacking a task.

- O **Duration**: 4 minutes
- o Facilitator says: Here is a scenario of an example mentee, their goal, and their comfort level with the content and pedagogy. You'll notice this scenario is based on the same goal we discussed as a group earlier (The teacher will effectively facilitate application tasks during math instruction in unit 4 so students can better plan and choose a solution pathway when applying their mathematical knowledge to different situations as measured by at least 90% of students achieving passing scores on application tasks on the post assessment.) Given this new context about the mentee's comfort level, which intervention method do you think is best suited? Discuss with the person next to you for 1 minute. You can make notes on page 25.
- o **Facilitator does:** Ask several partners to share out the method they would select and why. Push for partners who disagree to defend their reasoning. [Note: Because this scenario refers to the mentee learning and trying something new that she is really struggling with, modeling is likely the best intervention. Also Note: This Scenario is used throughout this session as the practice and role play example).

### **Try it Out: Which Intervention?**

### Scenario 2:

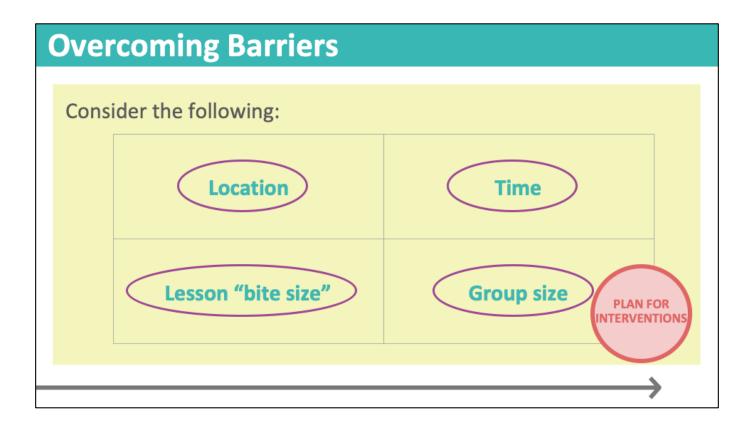
Your mentee shares with you that when students are working on procedural skill/fluency tasks that it seems to be a "hit or miss" in the classroom in that some students are selecting the right tools and others not. They are pretty inconsistent. The teacher needs some support in being little more deliberate on helping students to select appropriate tools. He is starting to do it but just needs a little more help/guidance.

O **Duration**: 3 minutes

Pacilitator says: And another scenario. (Aligned to SMART goal 2 from handout: Students will effectively select tools that are relevant and useful for the task or problem given when focusing on procedural skills and fluency activities over the next 5 lessons as measured by teacher observations of student choice of appropriate tools.) Which intervention method do you think is best suited? Discuss with the person next to you for 1 minute. You can make notes on page 25.

**NTERVENTIONS** 

Facilitator does: Ask several partners to share out the method they would select and why. Push for partners who disagree to defend their reasoning. [Note: Because this mentee is building confidence with facilitating close reading and has specific things to focus on, coteaching is likely the best intervention.]



**Duration**: 8 minutes

Facilitator says: I can imagine that some of you have already begun to identify challenges you will have with providing the interventions. For example, you are wondering how you are going to be able to schedule co teaching or model teaching if you are not available when it is the best time for the mentee. One thing that may help you determine how to manage this key component of the mentor role is to think outside of the box in four areas: location, time, lesson "bite size", and size of student group. By thinking creatively about the format your intervention takes, you'll be more likely to be able to provide the intervention your mentee needs. So let's look at each of these four areas. As we're discussing each, please be thinking about your situation - what comes to mind for you as something you can think creatively about in each area to make providing interventions work for you? Record your notes on Hand out page 26.

Facilitator does: Animate slide to highlight "location"

**Facilitator says:** The location of an intervention can be the mentee's classroom, but it doesn't have to be. You can also welcome the mentee to your own classroom and model or co-teach there with your students. Or you might go to another's teachers classroom - perhaps a colleague has a similar class to your mentee or has been

excelling in the content or pedagogy the mentee is focusing on and trying something in that neutral classroom feels less risky.

Facilitator does: Animate slide to highlight "time"

**Facilitator says:** Time can also be a concern. Maybe your schedule and your mentee's schedules don't align. For example, maybe you both teach math at the same time, and you are never free to observe her math lessons. Consider ideas to get the time you need to observe her - here are a few -- we suspect your colleagues in the room will have others for you: 1) Ask principal to cover for you or get you a sub for certain days/times to support your work with the mentee; Ask a colleague who is free to cover your class and perhaps you return the favor in the future; Practice with another group of students during times when you are both free.

**Facilitator does**: Animate slide to highlight "bite size"

**Facilitator says:** You also shouldn't feel like you always have to model or co-teach an entire lesson. Zoom in on the one or two things your mentee is working on, and focus your interventions there. If you are working with her on the SMART goal example we discussed earlier having to do with facilitating an application type task, maybe you only model or co-teach that part of the lesson when students are engaging in application of a concept the mentee has already previously taught.

Facilitator does: Animate slide to highlight "group size"

**Facilitator says:** And finally, you do not have to do all of your interventions with the whole class. Your mentee may have goals that are best practiced with a small group. Perhaps most of the students are able to apply their knowledge to another situation and it's just a small group of kiddos still struggling with that concept, so therefore you and your mentee are co-teaching a small group of students. This broadens the goals you can work on with your mentee to include things that only some of the students need to work on, and can feel less risky for some mentees.

Now, take 3 minutes and discuss with your tablemates what notes you made about each of these potential barriers. What can you do to give yourself time and space to provide these important interventions to your mentee?

**Facilitator does:** Circulate around the room and listen for additions to your list. Be prepared with some additional ideas if they don't surface for when you ask for additional ideas. (3 minutes)

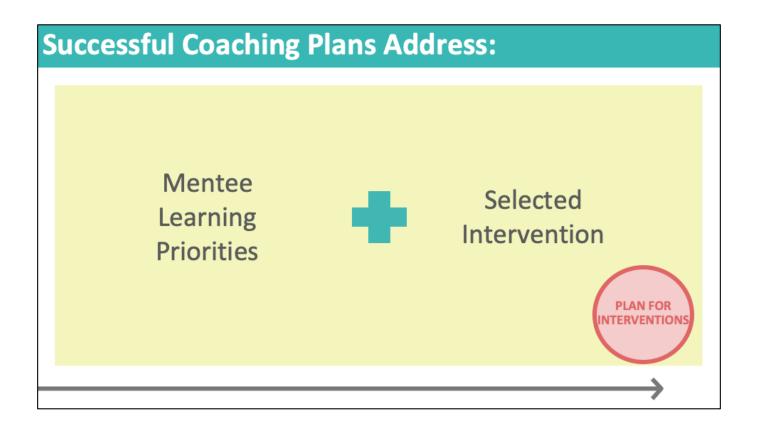
**Facilitator says:** We'd like to hear from you what ideas for addressing these barriers you added to your notes.

**Facilitator Note:** Quickly whip around and take one idea from each table group for each area. If a table doesn't have anything new to add they can "pass" -- after one pass around the room ask if any tables has more to add. Repeat with each square -- recognizing ideas about Lesson bite size and group size may lead to different kinds of discussions.

# Plan for Interventions: Three Key Components Clarify the new learning Align the intervention method Write a coaching plan

- Duration: 1 minute
- Facilitator says: Once you have clarified the new learning the mentee needs to engage in and have aligned the intervention method to their needs, you'll write a coaching plan that details how exactly you'll address the learning priorities through the intervention to the mentee. You can think of a coaching plan as an extension of the Partnership Agreements. Writing a coaching plan is something you'll do without your mentee, although it is based on your observation and debrief and other conversations with him or her. It's recommended that once you've created your coaching plan you share it your mentee to make sure he agrees that the interventions are well aligned with the SMART goals. Writing down the interventions in a plan and both agreeing to the plan continues to strengthen the relationship and build trust. Today, we'll first practice writing a coaching plan for a co-teaching intervention. Keep in mind that in the real world, a coaching plan will likely include both modeling and co-teaching. Often, when your mentee is learning a new skill, you'll start by modeling it for them and then move to co-teaching. But for practice sake, and since this is the first time you're learning about

modeling, co-teaching, and writing coaching plans, we're focusing on them separately.



- **Duration**: 2 minutes
- Facilitator says: So to get started writing your coaching plan, you need to revisit your mentee learning needs and the essential characteristics of your intervention. You need to think about how you can leverage the intervention to address the mentor learning priorities. You may also determine there are learning priorities that may best be addressed before or after the intervention.

### **Write the Coaching Plan**

- Mentee's SMART goal(s)
- Specific coaching activities and resources you will engage in with mentee to achieve goal(s)
  - O How each are aligned to the goals
  - Why each activity and resource will be effective in helping the mentee achieve the goal(s)
- How you will monitor mentee's progress toward goal(s)
- How you will integrate relationship building into each aspect of the intervention
- Projected timeline for intervention



NOTE - This coaching plan reflects what participants must do to meet the requirements of the assessment.

**Duration:** 3 minutes

Facilitator Says: Then, you'll turn those ideas into a clear and concise coaching plan, a plan that simply states what intervention you'll use to support your mentee, and when. The most useful mentee coaching plans have the following components. These components come directly from the assessments you will have the opportunity to earn as a part of your mentor practice. By including all of these components, you will get full credit on the "planning" portion of the Mentoring assessments. You can see three coaching plan templates on pg. 27-29 of your handouts. One has our first sample SMART goal at the top. You will use it in just a minute to take notes while we model writing a coaching plan. The second one has our second sample SMART goal at the top. It is for you to use later today to try your hand at writing your own coaching plan. The last one is completely blank and is for you to bring back to your school to photocopy for use with your mentee.

Facilitator Does: Read slide

**Note to Facilitator**: This activity aligns to the Mentoring assessment.

Try It Out: A Coa	chir	g F	Pla	n		
	Mentee SWART goa		r Coaching Plan	31.70	infiniard	
	What activities and n			How will you integrate	(s)? Projected timeline	
		- Managhay		relationship building?		
						PLAN FOR
	How will you monito	r your mentee's prog			4	INTERVENTIONS
		Louisiana DOE Mer	ntor Teacher Trainin	g, Module		$\longrightarrow$

NOTE: Mentors will also practice writing a coaching plan in Module 5

**Duration:** 15 minutes

**Facilitator Says:** So let's try it out. We're going to return to our Mentee SMART goal.

**Facilitator does:** Sketch out a blank coaching plan on chart paper before your session starts. Model how to write a coaching plan using the template. You can use the following <u>think aloud</u> to get you started.

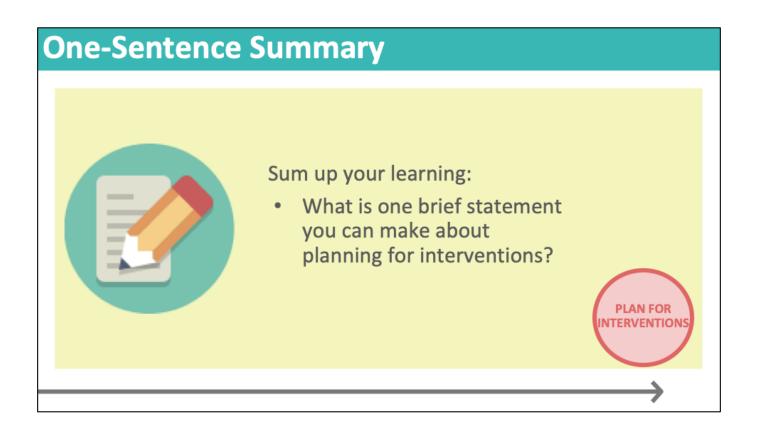
Facilitator Says: So I know that my mentee is struggling with facilitating application tasks with her students and remember we said that maybe she could benefit from the mentor modeling some specific strategies for her that will support students in choosing a solution pathway to solve the problem. One specific activity or resource I might add to this coaching plan prior to the modeling is having the teacher and I coplan the activity that I will be modeling for her and creating some sort of look-fors checklist she can use as she observes the model lesson. During that co-planning we will really dig into the application task that I'll be facilitating in front of her and discuss what teacher moves are really essential when supporting students in choosing a solution pathway. How is it aligned to the goal? It's aligned because we will plan the strategies the mentor will model for facilitating application tasks. Why will it be effective? Here I may write something like, Both mentor and mentee will review the

application lesson/task paying particular attention to the strategies that will support students in choosing a solution pathway. How will you integrate relationship building? Here I could say that we'll start the meeting by checking in on our partnership agreement. Lastly, projected timeline - I'll include when we are going to meet which may be during our weekly check-in the day before the model lesson is going to take place. [Continue writing out the coaching plan to include modeling the lesson, debriefing, and further cycles of co-planning, modeling, and debriefing as time allows].

**Facilitator Says:** So you should have noticed that I worked through each of the prompts in the coaching plan. As I did that, I thought about my mentee's goals and what I know about the mentoring practices I know how to use - co-planning, modeling, and debriefing. And I tried to think through how I might pace our work out over the time frame we have to work together.

Now you'll try it. Using the second SMART goal we've been working with there is a coaching plan template with the second SMART goal filled in at the top of page XX. Work with a partner at your table group based on the scenario we know about this teacher and their SMART goal, try to name at least 2 specific activities/resources you may include in a coaching plan for this particular teacher. You'll have 12 minutes to try writing this coaching plan out.

**Facilitator does:** Circulate and support as partners are working. Make note of any insightful things that people include in their practice plans, especially if they are trying out things that they plan to use when they return to their schools. Use the last 3 minutes of this section to share out any of these noticings you make.



**Duration:** 3 minutes

**Facilitator Says:** So we just learned how to plan for interventions to meet the diagnosed needs of our mentees. To help you remember the new learning you just engaged in, please take 2 minutes to sum up your learning for yourself on pg. 30 of your handouts.

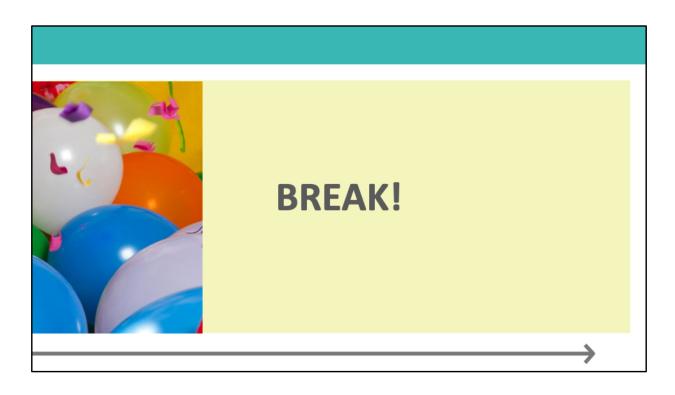
### **Plan for Interventions: Key Takeaway**

Coaching plans keep mentor and mentee on track to achieve SMART goals.



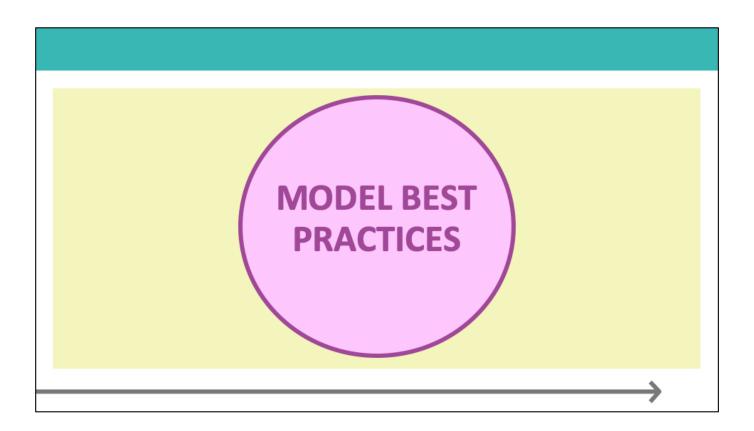
•Duration: 1 minute

- •Facilitator says: So we've now learned how to write coaching plans that are aligned to the needs of the mentor both what they'll need to meet their SMART goal and what intervention they need based on where they are in their teaching practice. Today, we practiced writing coaching plans for teachers who will benefit from modeling and we'll learn how to model next. Tomorrow, we'll practice writing coaching plans for teachers ready for coteaching.
- Facilitator does: Read slide (on page 30 of handout)



**SECTION START: 1:45** 

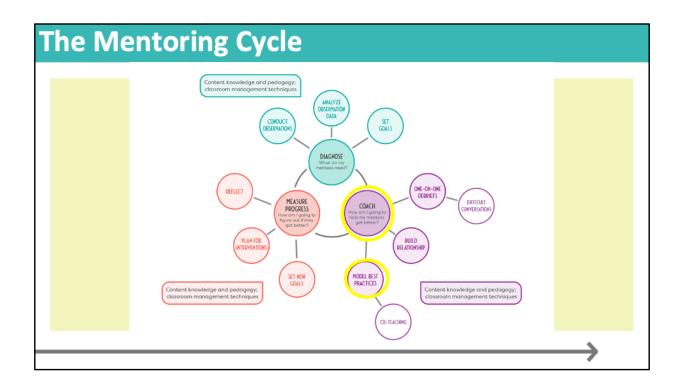
• **Duration**: 15 minutes



**SECTION START: 2:00** 

• **Duration:** 30 seconds

• Facilitator says: Now that we have learned how to plan for and align the interventions to support your mentees, and reviewed a coaching plan - we will dive deeper into the intervention we chose for our plan - Model Teaching.



- **Duration:** 30 seconds
- Facilitator says: Let's remind ourselves where this falls in our mentoring cycle. After our mentee has set a SMART goal, one way we can continue to maintain and build trust is by supporting her in reaching the goal. We wrote a coaching plan to support her in accomplishing it and identified model best practices as the intervention that was best suited for the goal; modeling best practices can also be referred to as demonstration teaching. This falls under the Coach part of our cycle.

# 

• **Duration**: 30 seconds

Facilitator says: As previously discussed, mentors use model lessons to help mentees develop their understanding of effective instruction, particularly when the shifts in instruction are new or unfamiliar to a mentee. For modeling to promote growth and development of a mentee and not just be a show of expertise on the part of the mentor, it must contain three key components. The 3 key components are co-planning the instruction for the model that will take place, conducting the model lesson or activity using observation with notes, and then debriefing the lesson or activity. We are going to dive deeper into each key component to ensure we have a strong understanding of modeling best practices and how to put it into practice with our mentees.

These three key components are listed on page 30 of handout.





### **Co-Plan Instruction**

- Revisit agreements
- Confirm the purpose/goal of the lesson and connection to SMART goal
- Confirm that you're modeling
- Make thinking visible as you co-plan what the lesson requires to be successful
- Create a "look-fors" checklist based on the goal of the model lesson or activity



• **Duration**: 8 minutes

Note: The bullets included on the slide are listed on page 30 of the handout.

• Facilitator says: Your coaching plan will be a wonderful resource for you to review prior to meeting with your mentees to co-plan the instruction. The coaching plan really allows you to think through the process you are about to engage in with your mentee as you get down to the nitty-gritty of planning that intervention support. So you will definitely utilize the ideas you developed on the coaching plan during the co-planning conversation. Coplanning takes place when you are ready to model best practices for your mentee. Before you engage in modeling, you'll co-plan what will happen during the lesson. When you meet with your mentee to co-plan the instruction for the model lesson or activity, the first thing you'll want to do is confirm the logistics. These logistics include the date, time, location, length of the model lesson or activity, and when you will meet to debrief. Remember we when talked about plan for interventions that the modeling that you do doesn't have to be an entire lesson, it could just be part of a lesson or a shorter activity. You'll want to confirm these details during the co-planning conversation. Next you will want to confirm the purpose or the goal of the model lesson and make a clear connection to how the model will support the

- mentee in meeting his or her SMART goal.
- •In continuing with our example from plan for interventions, the mentee is working on better facilitating application tasks so her students can successfully choose a solution pathway when solving a problem.
- •Therefore the goal of the lesson or activity you are planning to model for the mentee should have a clear connection to this goal. As you plan the lesson or activity you want to make your thinking as visible as possible so your mentee can gain insights from your decision making process when it comes the model lesson's purpose/goal. For example the two of you may talk through the application task you plan on modeling for him or her, and as you make your implementation notes in the lesson plan or writing your guiding questions for facilitating the task the mentee will be able to gain insights into your planning process for this particular skill. The last, and probably the most important piece is to develop a "look-fors" checklist for the mentee to complete during the model lesson specific to the purpose/skill the mentor is modeling for the mentee. This keeps the mentee actively engaged during the demonstration and helps him or her hone in on the specific skills they are looking to improve upon in regards to their SMART goal. In sticking with our example some lookfors that you may include on a checklist for this particular SMART goal are to note the type of questioning the mentor uses when students are struggling to choose a solution pathway and how students react to the teacher moves you use as students work through the task.
- •In your handout on page 40-41 there is a transcript of a co-planning conversation between a mentor and mentee. In just a minute I'm going to have you get up and find your 3:00 partner. With your 3:00 partner you will read through the transcript, feel free to role-play it, and hopefully you will start to get a clearer picture of what this looks like in practice. For your reference, the application lesson the mentor and mentee are discussing is on page 30-39 of your handout. You will also see a blank "look-fors" template on page 43. You'll want to take your handouts and any other notes you may want to use. Once you find your 3:00 partner, go ahead and find a place to sit and work together.
- Facilitator does: Allow participants 5 minutes to read through the transcript and discuss noticings and wonderings about the co-planning conversation. After 5 minutes, ask everyone to pause where they are for next instructions.



### **Try it Out: Co-Plan Instruction**

Partner A = Mentor
Why is it important to co-plan with
the Partner B = Mentee
the mentee prior to modeling?

Engage in a co-planning conversation

After 5 minutes, switch roles
 What is valuable about having this tyr

of conversation prior to the model for checklist together lesson or activity taking place?

MODEL BEST PRACTICES

NOTE: the wording on the slide is NOT messed up, it will be animated when it's in presentation mode.

• Duration: 20 minutes

- Facilitator says: Now we want to give you a little time to practice your own co-planning conversations. To engage in this role-play we are going to ask you stick with your 3:00 partner.
  - A lesson from Eureka Math that could support your role play with a fictional mentee's selecting tools that are relevant and useful in procedural skills and fluency activities SMART goal is in your handouts starting on page 45-56. The SMART goal is one that we discussed earlier during plan for interventions and can be found on page 24 of your handout. The lesson is called, "Solve word problems in varied contexts using a letter to represent the unknown." (Provide 5 minutes to review the lesson and materials)
- •Okay, with your partner, decide which one of you will be partner A and which will be partner B. Partner A will start off playing the role of the mentor and Partner B will be the mentee. You will have 5 minutes to engage in a practice co-planning conversation using the close reading SMART goal and the lesson plan provided. After 5 minutes we will have you switch roles and Partner A will become the mentee and Partner B the mentor and they will have the

chance to practice this type of conversation as well. We know this may feel awkward at first, but engaging in this practice is important so you will feel better prepared in engaging in this type of conversation in real life with your mentees.

- Facilitator does: Circulate as participants are practicing their co-planning conversations, providing feedback and support where necessary. After 5 minutes, indicate to the group to switch roles to allow both partners to have the opportunity of playing the role of the mentor and mentee.
- •Facilitator says: Now we want to give you the opportunity to create a "lookfors" checklist for the skill you were just practicing a co-planning conversation for. If your mentee was working on supporting students in effectively selecting tools that are relevant and useful when doing procedural skills and fluency tasks, and you decided the best intervention to support them in improving in this area was to conduct a model lesson, what would you want them to look out for as you model? Take 5 minutes to work with your 3:00 partner and develop some "look-fors" you think would be good for the mentee to have on a checklist for this particular skill. You will see a few sample "look-fors" from the transcript co-planning conversation to get you started on pages 42 of your handout.
- Facilitator does: Circulate to provide support as participants work on their checklists. After 5 minutes, invite a few participants to share out their ideas with the whole group.
- •Facilitator says: (Pose the questions to the group & animate the slide) So why is it important to co-plan with the mentee prior to modeling? Animate the slide. What is valuable about having this type of conversation prior to the model lesson or activity taking place? (invite a few participants to answer each question) As we move into the next piece, model for demonstration, we would like for you to stick with your 3:00 partner a little longer because you will work with them during the next activity as well. So hang tight.

## Model Best Practices: 3 Key Components Co-plan instruction Model for demonstration Debrief

• Duration: 30 seconds

•Facilitator says: Once you have co-planned the model lesson or activity with your mentee it is actually time for the modeling to occur. You will have confirmed the logistical details of when the model lesson or activity will take place when you co-planned with your mentee, so now let's talk a little bit more about what should take place during the actual modeling.

### **Model for Demonstration**

- Share with students about this growth opportunity
- Make your thinking & decision making visible
- Step in and out of the teacher role vs. mentor role
- Encourage mentee to watch how students respond to the instruction
- The mentee should be actively engaged using their checklist
- Remember you don't have to model an ENTIRE lesson keep it focused!

MODEL BEST PRACTICES

• **Duration**: 3 minutes

- Facilitator says: These are some tips to keep in mind when conducting the model lesson or activity that you co-planned with your mentee. They can be found on page 57 of your handout. One thing you can do prior to starting is share with the students about what's going on - who you are and why you're there about to teach them. This supports what we've discussed in previous modules about growth mindset. This shows the students that teachers are learners too and their teacher has a goal, something they are working on to get better at and you are there to help them to accomplish it. Remember to make your thinking and decision making as explicit as possible for the mentee who is observing you. For example if you are modeling how to effectively facilitate an application task so students are able to choose a solution pathway, you may say something like, "..." or if you see that some students are able to choose a solution pathway but others aren't you might say, "Let's look at how David solved the problem. Maybe if he shares his thinking on how he approached the task, it will spark some other ways to solve the problem for a few other of our classmates."
- •Another way to make your thinking and decision making more visible to the mentee during the actual model lesson or activity is to take time to step in and out of your lesson. You would want to let students know ahead of time

that at times during this activity I am going to pause to discuss some things we are doing with your teacher. Tell the students it's their job to wait and even listen in if they'd like. Students love being on the "inside" of the conversation. This supports what you already shared with students before the lesson started that teachers are learners too and we are all working to improve. Some sentence starters are shared on page 57 of your handout to help guide when you may want to step in and out of the model piece to make sure you are being as explicit as possible with your decision making. You also want to encourage the mentee to not only watch you and what you are doing, but also to watch for how the students respond to the instruction. The mentee should watch to see the interaction between what the teacher does and what students do as a result. Of course, the mentee should be actively engaged in the observation process using their checklist that you developed during the co-planning conversation. And remember, you don't have to model an entire lesson if not needed to meet the purpose or goal of the intervention. Keep it focused!

### **Model for Demonstration**



• **Duration**: 7 minutes

- •Facilitator says: Just like you read a sample transcript and then you practiced the co-planning conversation we are going to do the same thing now with conducting the actual model lesson or activity on pages 58-59 of your handout. As awkward as this type of practice may feel, it is super important to do so you can practice using all of the tips from the previous slide when you engage in a model lesson. The example you are going to read is not the entire model lesson and when you practice you will not practice modeling an entire lesson either. We are going to meet up with our 6:00 partner for reading the transcript and then practicing. When you sit down with your partner, read through the transcript of a mentor modeling a lesson for their mentee and jot down any noticings or wonderings in the margins as you read it over and discuss with your partner.
- Facilitator does: Give participants a minute to meet up with 6:00 partner and get started reading. Allow about 5 minutes for this activity.

### **Model for Demonstration**

Mentor: Practice modeling a short segment of the Guidebooks lesson. Make your thinking and decision making visible!

Other group members: Practice observing and taking notes on the "look fors" checklist or provide student interaction.

• **Duration:** 22 minutes

- Facilitator Says: It is now your turn to practice modeling for demonstration. Rather than working in just groups of 2, we want you to work in groups of 4 to hopefully add some additional voices during your model practice. So right now you are with your 6:00 partner, we would like you and your partner to find another pair to work with to create your group of 4. Once you find another pair to form your group of 4, find a comfortable place in the room to work. You will want to take all of your handouts with you for this next piece. Once you get settled, I'll give you your instructions.
- **Facilitator Does:** Allow time for pairs to form groups of 4 and settle into a new spot before giving the next set of instructions.
- Facilitator Says: So let's go back to the SMART goal you just role played a coplanning meeting for supporting students in selecting tools that are relevant and useful in procedural skill/fluency tasks. Using the "look fors" checklist you made, the modeling tips we just discussed, and the Eureka Math lesson, you are going to role-play modeling a short segment of the lesson. Each group member will have 5 minutes to practice being the mentor while the other group members can play the role of mentee and/or students in the class.

Before we get started with the modeling practice, we will give you 5 additional minutes to look through the lesson plan that starts on page 45 of your handout, and decide who will take on which small section of the lesson plan for their practice time, and give you time to think through how you are going to teach it to "your class." Remember, you're just going to model a short part of the lesson, and there is no expectation of perfection - this is your chance to try it out, experiment, and make mistakes.

- Facilitator Does: Give groups 5 minutes to read through the lesson plan in more detail and divide up sections for each group member so they each have a small chunk of the lesson to practice model teaching with.
- Facilitator Says: One group member will start by taking the role of the mentor and will model for the other group members. The other 3 group members can designate who will play the role of the mentee and who may take on the role of students to provide some more "real-life" interactions. I recommend you really take this opportunity to practice making your thinking and decision making visible, using the sentence starters found on pg. 57. Remember we know how awkward this can feel, so just have a little fun with it. It is okay to be cheesy but really focus on making your thinking visible to your mentee and supporting them in meeting the SMART goal connected with this particular model lesson. After 5 minutes, I will call time, and you will all switch roles.
- Facilitator Does: Time 5 minutes for each group member making sure everyone has the opportunity to play the role of the mentor, which means you will do this a total of 4 times.
- **Facilitator Says:** You may thank your group members and go ahead and head back to your original tables/spots.

### Model Best Practices: Three Key Components Co-plan instruction Model for demonstration Debrief

• Duration: 30 seconds

•Facilitator says: After you have completed the model lesson or activity you will want to confirm a time with your mentee to meet and debrief what they observed. This is the third key component of modeling best practices. While we have learned about the one-on-one debrief that follows an observation you conduct of the mentee, this type of debrief is a little different because in this situation, the mentee was the one observing you this time watching for very specific actions that will support the mentee in meeting the SMART goal.

### **Debrief Model Teaching**

- One-on-One Debrief tool vs. Model Best Practices Debrief tool
- Model Best Practices Debrief Tool Purpose:
  - Mentee reflects on what they observed using checklist
  - Mentee identifies the reasons, processes, and/or strategies that made the teaching successful or not successful
  - Mentee makes a plan for applying the new learning into their practice

The purpose of modeling is **learning**. Amplify learning in the debriefing.



• Duration: 3 minutes

- Facilitator says: The one-on-one debrief you conduct following an observation of a mentee differs slightly from the debrief tool we are going to share with you that you can use to debrief a model lesson or activity. As you may recall, the one-on-one debrief's purpose was to identify and finalize the 1-2 SMART goals with your mentee as a result of what you saw during the classroom observation. The debrief template we shared with you even had space for you to jot down some notes ahead of time to keep your most important ideas and thinking regarding a prioritized area of growth and goal ideas right in front of you during the conversation. However, with this type of debrief, there really isn't much pre-planning needing to be done on your end. This type of conversation happens a little more organically and only has space for some pre-planned questions and a spot to take notes during the conversation. However, the two tools are similar in that you don't want more than 48-72 hours to pass by between the lesson and the debrief because you want the lesson to be fresh in your and your mentee's memory. The purpose of the Model Best Practices debrief tool is:
  - To allow time for the mentee to reflect on what they observed using their notes from their "look-fors" checklist as evidence/data
  - O To have the mentee identify the reasons, processes, or strategies that

- made the teaching successful or in some cases not successful, which can also be a valuable learning experience
- O To give the mentee the opportunity to make a plan for applying the new learning into future lessons/curriculum coming up in their scope and sequence
- Facilitator does: animate the slide
- Facilitator says: Remember that the purpose of modeling is learning. We want to make this very clear during the debrief conversation.

<b>Debrief Tool</b>			
	Model Best Pra  Suggested Guiding Questions for Discussion Primary Questions	octices: Debrief the lesson  Debrief Meeting Notes	
	How did this model lesson or activity help you?		
	What did you see that was effective? (Encourage mentee to use their checklist from the observation)		
	What did you see that was ineffective? (Encourage mentee to use their checklist from the observation)		
	Application Questions		
	What will you integrate into your teaching? How will you do that?		
	What would you change/modify if you were teaching this lesson and why?		
	Clarifying Questions		
	What parts of what I was modeling during this lesson or activity still need further clarification?		
	Closing Questions		
	What is/are the top learnings you are taking away from the model lesson or activity?		MODEL BEST PRACTICES
	How can I support you as you begin to integrate what you are learning?		
			$\longrightarrow$

• **Duration**: 10 minutes

- Facilitator says: In your handouts on p. 61 you will find a debrief tool that can be used following a model lesson or activity. This tool includes questions on it that will help the mentor facilitate a debrief/reflection conversation that hits all of the points on the previous slide. Remember, providing a model lesson for a mentee is rendered pointless if it is not followed up with a debrief conversation to reflect on the new learning and how the mentee plan to implement the new learning in their practice. So take 3 minutes to look over this debrief tool.
- Facilitator does: Allow 3 minutes for participants to read over the model best practices debrief tool.
- Facilitator says: One quick thing I want to point out about this tool is that it is not meant to be used from top to bottom. You do not need to ask your mentee every single question on this sheet. You can choose the questions that best meet the needs of the conversation or depending on how the conversation is flowing you will choose the most relevant questions. You will see this in the sample debrief conversation that we are about to read in your handouts. It sticks with the same example that's been used throughout this

section of the training. We've co-planned, modeled, and now we are debriefing how the lesson went during which the mentor modeled facilitating application tasks so students can choose a solution pathway.

• Facilitator does: Give participants 5 minutes to read through the sample conversation in the handouts with a shoulder partner writing down noticings and wonderings in the margins as they've previously done.

### **Debrief the Lesson**

- Form triads
- Designate Person A, B, & C
- A → Observer
- B → Mentor
- C → Mentee
- 4 minutes to engage in debrief, 2 minutes to provide feedback
- Switch roles & repeat





NOTE: THE SLIDE INCLUDES ANIMATIONS - THE TEXT IS NOT MESSED UP ON THE SLIDE!

• **Duration**: 20 minutes

• Facilitator says: Now we want to give you all the opportunity to role play a short segment of a debrief conversation as well. For this role play, we are going to pretend that yesterday you conducted the modeling we role played earlier. So your debrief conversations will be in reference to that modeling of that SMART goal with that lesson. To engage in this role-play, you will work in triads with people in your learning team. In your triads you will decide who will be person A, B, and C. For the first rotation, person A will act as the mentor, person B will act as the mentee, and person C will be an outside observer providing feedback to how the mentor does during the role play practice. The person playing the mentor will facilitate the debrief conversation using the debrief tool on page 62 of your handout. The person playing the role of the mentee should do their best to being a thoughtful, reflective classroom teacher to make this experience more authentic for the person playing the mentor. The person playing the observer should make notes on how the mentor facilitates the conversation that supported the mentee's thoughtful responses to the questions. Feel free to jot notes to provide specific examples to the mentor about how the behaviors,

questioning, paraphrasing, etc. supported the mentee's success. Everyone will have 4 minutes to engage in the debrief conversation, followed by 2 minutes for the observer to provide feedback on how it went. We will then switch roles twice, so everyone can have an opportunity to be in each role. What questions do you have? (answer any clarifying questions needed). Go ahead and form your triads, you will want to set up 3 chairs together for you all to sit with one another. Once I see everyone is set up and ready I will start a 4 minute timer.

•Facilitator does: Once you see everyone in their triads ready to start make an announcement to begin the role-play. After 4 minutes ask everyone to stop and give observers 2 more minutes to provide feedback to their partners. After the 2 minutes is up, ask everyone to rotate to a new role. animate the slide to change the roles on the screen (i.e. Person A becomes observer, Person B becomes mentor, and Person C becomes mentee) and restart the timer for 4 minutes. After 4 minutes, allow 2 more minutes for observers to provide feedback. After 2 minutes, have everyone switch roles one last time. animate the slide to change the roles on the screen (i.e. Person A becomes mentee, Person B becomes observer, and Person C becomes mentor).

### **Reflection: Model Best Practices**

- Fist to Five
  - o 1 = I have zero confidence!
  - o 5 = I could do this tomorrow!
- Share your rating with your
   12:00 partner and why you feel
   that way



• **Duration**: 4 minutes

- •Facilitator says: Now that we've gone through all 3 key components of model best practices, I want you to give yourself a rating using a fist to five rating on how prepared you are feeling to engage in a model lesson or activity with your mentee if you give yourself a 1 this means you have zero confidence, all the way up to 5 being you could implement this tomorrow. Pause for a few seconds for participants to rate themselves. Now I would like for you to meet up with your 12:00 partner. Once you find your partner you will have 2 minutes to share your rating and why you feel this way.
- Facilitator does: Circulate and listen in on conversations. After 2 minutes invite a few different participants to share out with the whole group try to call on participants with varied rating levels. Acknowledge that you don't expect everyone to be an expert at this point this requires practice -- and we will support as much practice as we can as we move through the final three days of training together. Ask everyone to return to their seats.

### **Model Best Practices: Key Takeaway**

Mentors use model teaching to demonstrate practices they expect to see mentees use to address their SMART goals.



• **Duration**: 30 seconds

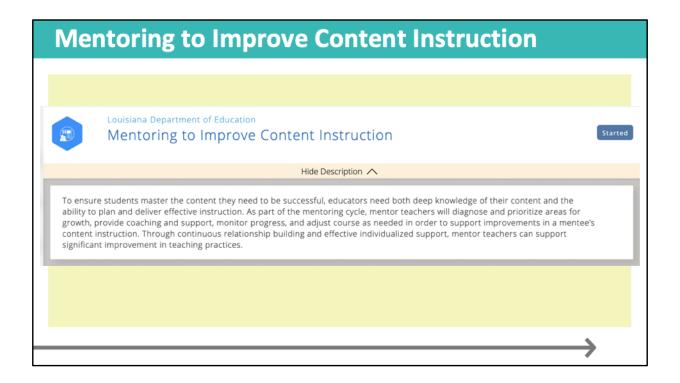
•Facilitator says: As we bring this section to a close, the key takeaway is, Modeling best practices is an effective intervention method for mentee teachers. Take 1 minute to reflect on this statement, and jot down any personal thoughts regarding this statement on p. 64 of your handout.

### **Connection to Assessments**

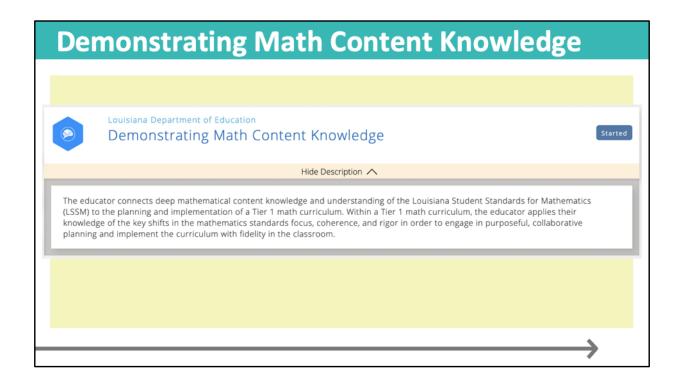
Section start: 3:30

• **Duration:** 30 seconds

• Facilitator says: So let's take a look at where plan for interventions and model for best practices appear in the assessments of your mentoring practice. We will also look at which assessment the morning content aligns with.



- **Duration:** 2 minutes
- Facilitator says: Take 1 minute and read through the description of this assessment. (After 1 minute, ask) Where do you see the connection in this assessment with what we've learned so far? (invite a few answers from participants)
- NOTE: Answers should include the following:
  - "...educators need both deep knowledge of their content and the ability to plan and deliver effective instruction" - connects to AM math content as an option to use for this assessment
  - "...provide coaching and support..." taught this afternoon in module 4



- **Duration:** 2 minutes
- Facilitator says: Take 1 minute and read through the description of this
  assessment. (After 1 minute, ask) Where do you see the connection in this
  assessment with what we've learned so far? (invite a few answers from
  participants)
- NOTE: Answers should include the following:
  - "...applies their knowledge of the key shifts in the mathematics standards focus, coherence, and rigor..." - this morning's content focus of module 2 and 4

# The Assessments https://my.bloomboard.com/home

- **Duration:** 5 minutes
- Facilitator says: I'm going to log on to the platform and give just a high-level overview of each of these two assessments so you can continue to make connections between what we've learned so far and the expectations of these two assessments.
- Facilitator does: Log on using the generic username and password below.
- Review the following highlights live on the platform for participants:
  - Mentoring to Improve Content Instruction
    - Analyze participants are technically ready to accomplish this part of the assessment. They know what to "look-for" when it comes to strong math instruction and they know how to conduct an observation and analyze that data to prioritize a need. They also learned how to set goals in module 3.
    - Develop participants just learned how to write a coaching plan and the coaching plan template includes all of the expectations in the assessment.
    - Implement participants learned how to model best practices

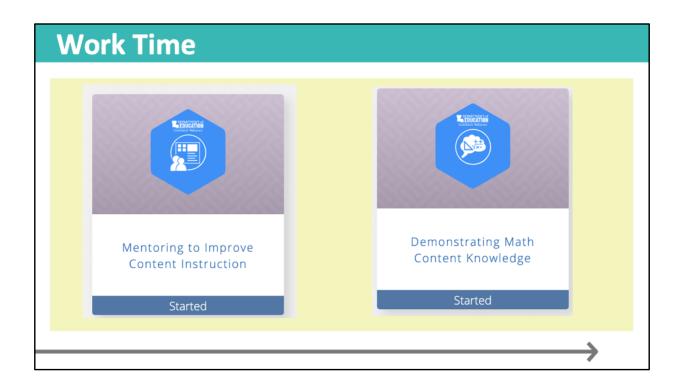
as a way to provide coaching and support for their mentee during today's module

- Demonstrating Math Content Knowledge
  - Analyze participants are ready for this part of the assessment.
     Note that they will get even more practice with this in module
     4. They will need to identify which levels of rigor are applicable in the lesson they select.
  - Develop here they are simply adding annotations to the selected lesson plan to ensure proper and strong implementation.
  - Implement now they will actually teach the lesson from the first two steps making sure to collect 3 work samples of different mastery levels.
  - Evaluate they will write a reflection on the implementation of the lesson by answering the questions listed.
  - \*\*\*They could complete this assessment as quickly as they'd like since they will be readily equipped come the start of the school year\*\*\*

### https://my.bloomboard.com/

**Username:** learningforwarddemo@bloomboard.com

Password: BBLearning4ward



- Duration: 15 minutes
- Facilitator says: Now take some time to log on yourself and explore these two assessments and see what additional work you see needing in order to accomplish the tasks. Think about what you already feel prepared to complete come the start of the school year. Start to make a plan for completing these assessments. You know your school year, curriculum scope and sequence, etc. When do you see the best time will be to complete these assessments during the school year? We will circulate around as you do this to support and answer any questions.

### **Work Following Modules 4 and 5**

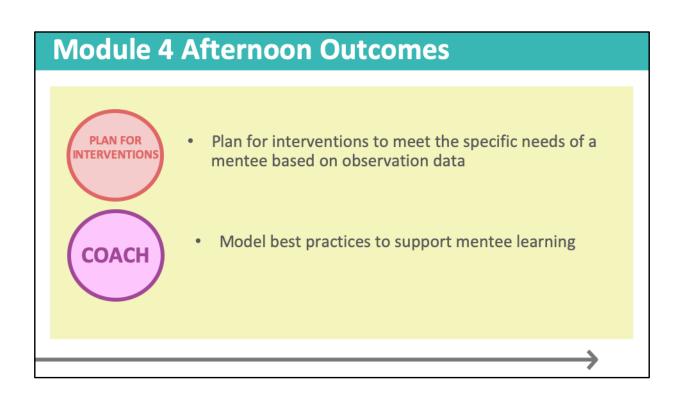
• Continue to plan forward for how you'll lay the groundwork for the work required for the *Mentoring to Improve Content Instruction* and the *Demonstrating Math Content Knowledge* assessments.

Bring all of your mentor materials to all of the sessions - especially the artifacts of your work you'll be collecting when you start your work with your mentee!

71

**Duration:** 1 minute

•Facilitator says: At the end of every module, we'll let you know what makes the most sense for you to focus on back at your school. Because you are not yet matched with your mentee and actually engaging in mentoring work yet, following this module we recommend that you continue to plan forward for how you'll engage in the work we practiced today. One additional recommendation - since we'll have time to connect to the assessments during every module, your best bet will be to create a binder for yourself for all of your mentor materials - the materials from the modules as well as your mentoring artifacts from your actual work with your mentee. Having those materials all in one place will make it easier for you to complete the assessments and prove your mentoring competence.



- **Duration:** 30 seconds
- Facilitator Says: And in building your mentoring practice we [read]

### **Exit Ticket**

### Get two sticky notes:

- 1. Biggest takeaway from the day
- 2. One question you currently have

• **Duration**: 4 minutes

- ◆Facilitator says: Everyone please take out two sticky notes. Label your first sticky note #1 and write down 1 big takeaway you have from today's learning. Label your second sticky note #2 and write down 1 question you currently have as we head out for the day. Please bring your sticky notes up to the facilitators before you head out.
  ◆When you arrive tomorrow for module 5, please sit with your learning teams again.
  Every day, please bring all of your mentor teacher course materials with you, especially because we will be giving you time every day to work on your assessments.
  - **Note to facilitators:** After participants leave for the day, work together as a facilitator pair to review the takeaways and questions on the sticky notes.
  - Prioritize which takeaways to share: which takeaways did many people say?
     Which takeaways are particularly insightful and will move mentor thinking forward?
  - Prioritize which questions to share and answer: which questions will NOT be answered tomorrow and are necessary for the mentors to understand their role, the mentor cycle, and the mentor program of modules and assessments?
  - If there are questions you don't know the answer to, email Tom Manning to see if you can get an answer that you can share.